



Delivering an Age-Friendly Health System

A Blueprint to Transform Health and Healthcare for Older Adults





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Foreword

As Minister of State for Older People and Housing, I am pleased to say that Ireland has been recognised by the World Health Organization (WHO) as the first Age-Friendly country in the world. Our ageing population is growing and people in Ireland are living longer than ever before. This brings with it a shared responsibility to ensure that longer lives are also healthier, more independent, and more fulfilling.

The Blueprint for an 'Age-Friendly Health System' represents an important step in progressing this. It sets out a clear and ambitious plan for Ireland to become a country where the entire health system is designed and delivered through an age-friendly lens. At the centre of this transformation are the 4Ms: What Matters, Medication, Mind, and Mobility.

Work has already commenced to evaluate these principles. In 2021, Cork University Hospital (CUH) became the first site in Europe to receive formal recognition as an Age-Friendly Health System by the Institute for Healthcare Improvement (IHI). Building on this foundation, the HSE South West is advancing a proof of concept to establish Ireland's first Age-Friendly Health region, with early progress adopting the 4Ms Framework across acute, rehabilitation, residential, and community services.

This transformation is about more than reforming services, it means recognising older people as active partners in their own care: individuals whose knowledge, experience, and preferences must shape the decisions made about them. It is about building a health service that supports people to stay well, remain independent, and live with dignity and purpose at every stage of life.

Minister of State for Older People and Housing Kieran O'Donnell TD

Introduction

Living longer is one of society's greatest achievements

Ireland has achieved extraordinary improvements in population health over recent decades leading to a significant shift in our demographic profile.

While many people are living longer and healthier lives, increased life expectancy also means more individuals are living with chronic conditions, which can affect their functional ability and increase their reliance on health services. This changing healthcare landscape necessitates a reformed model of service delivery.

The ageing population and the rate at which it is growing has major implications for planning and delivering healthcare. A failure to transform healthcare delivery now poses significant risks. We must move beyond merely addressing growing numbers and recognise that older adults have unique and specific care needs requiring age-friendly healthcare. The need for an Age-Friendly Health System (AFHS) is mandated by both future demand and current variation in access to and experience of care.

There is emerging and increasing evidence to support healthcare systems, which adapt and deliver care through an AFHS lens. Becoming an AFHS means using the evidence-based 4Ms Framework: What Matters, Medications, Mind and Mobility – to guide and organise the efficient delivery of effective care for every older adult, every time, across all care settings and transitions. Using the 4Ms framework helps ensure that older adults reliably receive the best possible care, are not harmed by the system, and value the care they receive.

This Blueprint for an Age-Friendly Health System is a vital step towards transforming health and healthcare for older adults in Ireland. A fundamental principle of public health and a cornerstone of Slaintecare is keeping people healthy and well for as long as possible. Prioritising health promotion and disease prevention across the whole life span is essential and central to the design of age-friendly care pathways.

Dr Colm Henry

Chief Clinical Officer (CCO) Health Service Executive



1. Our Mission

To deliver an Age-Friendly Health system that enhances the lives and wellbeing of all older adults.

1.1 Our Values: This mission is underpinned by our four core values:

Values

Care

- We will provide care that is of the highest quality
- We will deliver evidence based best practice
- We will listen to the views and opinions of our patients and service users and consider them in how we plan and deliver our services

Compassion

- We will show respect, kindness, consideration and empathy in our communication and interaction with people
- We will be courteous and open in our communication with people and recognise their fundamental worth
- We will provide services with dignity and demonstrate professionalism at all times

Trust

- We will provide services in which people have trust and confidence
- We will be open and transparent in how we provide services
- We will show honesty, integrity, consistency and accountability in decisions and actions

Learning

- We will foster learning, innovation and creativity
- We will support and encourage our workforce to achieve their full potential
- We will acknowledge when something is wrong, apologise for it, take corrective action and learn from it

2. Responding to the Needs of an Ageing Population

Older adults are the highest per capita users of healthcare. Demand for healthcare increases sharply with increasing age and, as a result, any increase in the number of older adults leads to large increases in demand for care.



• Older adults attend their GP up to 6.5 times a year (Healthy Ireland)



 Over half of National Ambulance Service emergency conveyances are for older adults (National Ambulance Service)



 Most older adults who attend Emergency Department are triaged as needing Immediate, Very Urgent or Urgent Care (HSE)



• The majority of acute hospital bed days are utilised by older adults (HSE)



• Older adults use most of the 26.7 million Home Support hours (HSE)



• Over 30,000 older adults live in residential care (HSE)

The case mix of adults using our acute services has changed and now transcends the traditional specialities, disciplines and design of our health system.

The average age for the following diagnoses are:



Myocardial Infarction or 'heart attack' (63 years)¹



Stroke (72 years)¹



Cancer (Late 60s)²



Hip Fracture (81 years)¹



Major Trauma (62 years)¹

The need for an Age-Friendly Health System (AFHS) is required by future demand and our commitment to the delivery of safe high quality health and social care.

¹ NOCA: Improving Patient Care With National Clinical Audits

² National Cancer Registry Ireland

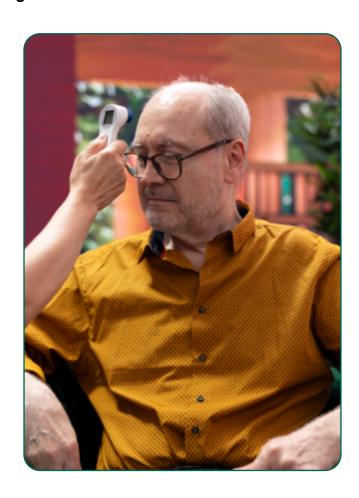
3. The Change Imperative

Ageing and the rate of ageing of the population has major implications for the planning and future delivery of healthcare

We must better understand the impact of demographic advances on the healthcare system, beyond simply the growing numbers. There is a persistent focus on access and discharge problems and new services are implemented to 'fix' the problems without being properly evaluated for their impact on older adults, our staff or the healthcare system. We need to provide responsive and reliable age-friendly care to optimise health and wellbeing across the life span. We must realise that older adults are not simply people who have celebrated more birthdays: they have unique and specific care needs, which means they need unique and specific age-friendly healthcare.

- Older adults present differently when sick.
- Their bodies and minds react differently when sick.
- They need bespoke assessments & treatments to get better.
- They can be harmed by the very medications and treatments given to make them better.
- They need staff who are skilled to recognise these differences.
- They need age-friendly environments to ensure dignity & safety.
- They need time & access to rehabilitation to recover.
- They need their families and friends.

Having regard for the changes in our demographic profile, the health care needs of the population have changed, but the way care is delivered has not always kept pace. The system, as currently designed, does not always identify what older adults may need and want. It can also act as a barrier at times to developing a comprehensive integrated care plan for every person, having regard to evidence-based interventions, such as access to health promotion, disease prevention, risk stratification, anticipatory care, specialist gerontology care, case management and rehabilitation.



4. What is an Age-Friendly Health System?

There is emerging and increasing evidence for healthcare systems, which adapt and deliver healthcare through the lens of an Age-Friendly Health System (AFHS).

Becoming an AFHS means using the **4Ms Framework** (*Figure 1*) to guide and organise the efficient delivery of effective care for every older adult, every time, across all care settings and transitions of care.

'What Matters' Medication **Understand what** matters most to each older adult, ensuring care aligns with their will and preference. Mind **Mobility** Support a healthy mind Support older & emotional wellbeing adults to live, by the prevention, early thrive & do 'What Matters' most to recognition & treatment of delirium, dementia & depression. NVVV

Figure 1: 4Ms Framework of an Age-Friendly Health System

The 4Ms is an evidence-based framework developed by a group of health system and gerontology experts, led by the Institute for Healthcare Improvement (IHI), using consensus methodology to identify the strongest evidence-based models of care for older adults.

Using the 4Ms framework ensures that every older adult, every time, reliably gets the best care possible and values the care they receive (*Figure 2*).

Drivers of age-friendly health care

There are two key drivers of age-friendly health care:

- Knowing about the 4Ms for each older person in your care ("Assess"), and
- Incorporating the 4Ms into the plan of care accordingly ("Act On*) (see Figure 2).

Both must be supported by documentation and communication across settings and disciplines.

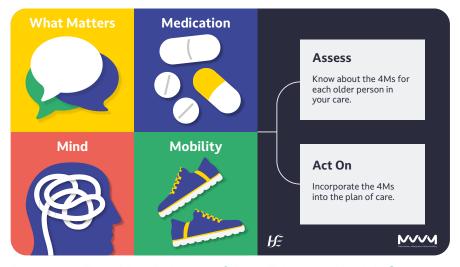


Figure 2: Two Key Drivers of Age-Friendly Health Systems

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The AFHS 4Ms framework represents a broad approach by healthcare systems to be led by the needs, will and preferences of older adults, and transcends traditional healthcare design and delivery.

The 4Ms framework is simple and robust enough to maintain a common identity across all care settings, and agile and elegant enough to adapt to local needs (*Appendix 1*). It can be used across the continuum of health and care and across all care transitions; from health promotion and disease prevention, primary care and nursing homes to hospitals and specialist services. It can be used by older adults within their homes to identify how they can self-manage to improve and maintain their health and wellbeing.

The 4Ms framework does not replace existing models of care or care pathways. The intention is to incorporate the 4Ms into existing care, rather than adding another layer. Many health services will find they already provide care aligned with one or more of the 4Ms. Much of the effort, then, involves incorporating the other elements and organising care processes so that the 4Ms guide care for every older adult, every time. It will ensure responsive and reliable evidence-based actions are delivered, which improve the experience and outcomes for older adults whilst also reducing variations in care.

The 4Ms is a framework for all who care for older adults every day, and is key for communicating and integrating core elements of high quality care for older adults across the continuum of health and care in our communities.



4.1 Impact of Delivering an Age-Friendly Health System

Evidence from implementing Age-Friendly Health Systems within different countries and settings have demonstrated benefit to older adults and those important to them, to staff and the system as a whole.

Figure 3: The Evidence for Age-Friendly Health Systems

Impact on Older Adults Improved clinical outcomes Improved healthcare experience Decreased variations in care Decrease in unnecessary medications Improved carer experience **Impact on Staff** Improved culture Improved staff satisfaction Enhanced staff competence Simplified, improved care planning processes Decrease in staff perception of moral injury Impact on System Reduced Emergency Department (ED) attendance Reduced length of stay (LoS) Reduced re-admissions Reduced institutionalisation More cost-effective

5. Age-Friendly Health Systems – Actions and Impacts

5.1 Age-Friendly Health Systems 4Ms Framework Improving Care Pathways

The AFHS 4Ms Framework provides a consistent, evidence-based approach to improving care for older adults across all settings. By focusing on the needs, will, and preferences of older adults, it enhances communication, supports integrated care and enables early, proactive, person-centred care planning - a 'Plan for Every Person' (Figure 4, Appendix 3).

The TILDA Wave 6 Report Shaping the Future: Longitudinal Trends and Opportunities for Transformation in Health and Social Care in Ireland (2025)¹, shows that ageing in Ireland is multidimensional. Mobility and cognitive function (Mind) decline steadily, while medication use rises substantially with age. Despite these changes, Quality of Life (What Matters) improves into the mid-60s and remains relatively high until around age 80. The findings reinforce that the health care needs of older adults are influenced by the interaction of personal values, polypharmacy, cognitive health and functional ability – the 4Ms. This underscores the need for person-centred, integrated, age-friendly care pathways rather than disease-based models of care.

In 2021, Cork University Hospital (CUH) became the first site in Europe to receive formal recognition as an Age-Friendly Health System by the Institute for Healthcare Improvement (IHI). Building on this foundation, the HSE South West is advancing a proof of concept to becomes Ireland's first Age-Friendly Health Region with early progress in adopting the 4Ms Framework across acute, rehabilitation, residential and community services, including 4 accredited sites and a further 6 recognised by the Institute for Healthcare Improvement (IHI).

An initial evaluation of the 4Ms Framework in the South West Health Region has provided evidence that the 4Ms provide a clear, supportive structure for delivering consistent, high-quality, person-centred care for older adults across acute, rehabilitation, residential and community settings². Staff reported improvements in patient outcomes, greater confidence in practice and stronger teamwork. It also showed that successful and sustainable implementation is supported by strong leadership, adequate resourcing, staff training, integration of the 4Ms into routine practice, and active local champions. Despite some site-specific challenges, the 4Ms proved scalable with minimal additional cost. Overall, early implementation in the South West demonstrates that the 4Ms enhance age-friendly care and are feasible to scale nationally, supported by shared learning and local leadership.

The National Ambulance Service (NAS) is developing an Age-Friendly Ambulance Service, aligned with the 4Ms Framework, to optimise the care provided to ill and injured older adults. As part of this

¹ https://tilda.tcd.ie/publications/reports/W6KeyFindings/TILDA-Wave6-Key-Findings-Report.pdf

² T O'Gorman, H Hegarty, H O'Brien, N Bambury, A multisite evaluation of Age Friendly Health System (AFHS) 4Ms Framework implementation in Ireland, European Journal of Public Health, Volume 35, Issue Supplement_4, October 2025, ckaf161.1463, https://doi.org/10.1093/eurpub/ckaf161.1463

development, the National Ambulance Service will be advancing 4Ms-aligned practice across the South West Health Region improving coordination and integration between acute and community services and promoting person-centred, age-friendly healthcare.

A Regional Age-Friendly Health System within the South West Steering Group has been established to provide clear governance and programme oversight. Two regional co-design workshops brought together older adults, clinicians, community partners and service providers to align priorities, share learning, and identify the supports needed for implementation. These workshops also initiated the development of a Regional Community of Practice, which now includes 68 members.

To strengthen capability, fourteen members have completed the Institute for Healthcare Improvement's 4Ms training, becoming Age-Friendly Health System Champions to lead and sustain implementation locally.

Broader national implementation across all six RHAs will be considered in a future phase, pending evaluation outcomes of the HSE South West Proof of Concept which is expected to be fully completed by 2027.

Age-Friendly Health System 4Ms pathways will address:

Community Care: Living Well at Home, Urgent Community Care & Hospital Avoidance

- · Living well at home
- · Health promotion & disease prevention across the life span
- Risk stratification: identification of older adults at risk
- Urgent community & specialist care
- · Hospital avoidance
- Integrated proactive care pathways across the continuum of health and care.

Emergency Care

- Risk stratification: early identification of older adults at risk both pre-hospital and in Emergency Departments (ED)
- Early access to specialist emergency & gerontology care
- Address 24 hour trolley waits & deliver 6 hour Patient Experience Time (PET).

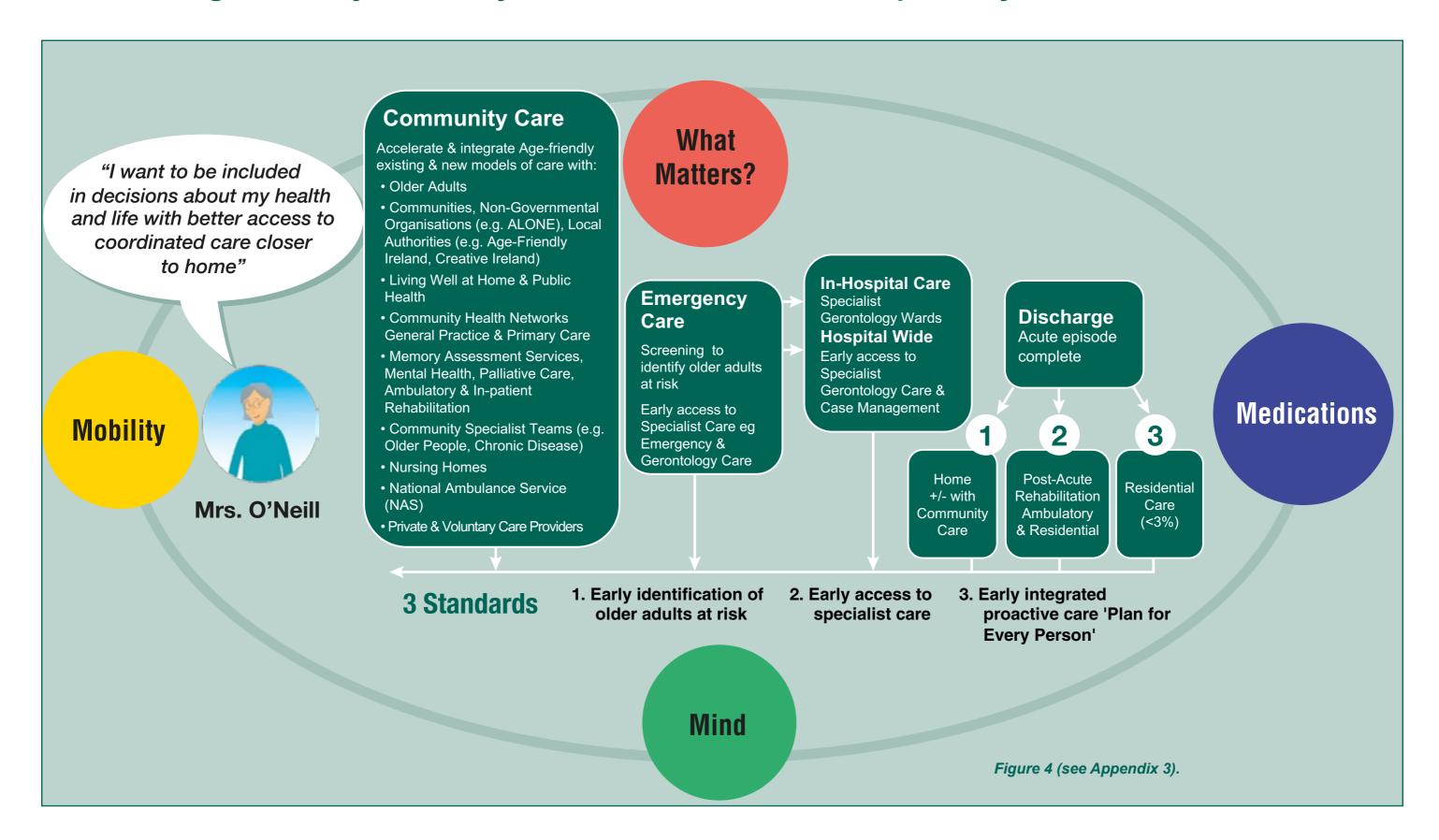
In-Hospital Care

- Access to specialist gerontology care through
 - Specialist Gerontology Wards &
 - Hospital-wide Specialist Gerontology Care.

Discharge

- Integrated proactive care 'Plan for every Person' centred on what matters to the older adult
- Delivery of Rehabilitation Model of Care & shift away from dependency on sub-optimal models (e.g. Transitional Care Funding, Short-stay Therapeutic Beds/Intermediate Care).

Age-Friendly Health System: 4Ms across the care pathways for older adults



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6. Key Risks

The changing needs of our growing and ageing population means we no longer continue to deliver healthcare in the way we have traditionally done. Never before has there been a more compelling need to transform the delivery of healthcare in order to effectively and efficiently meet the complex needs and preferences of older adults.

It is equally important to recognise that undertaking a system-wide change of this magnitude is inherently complex and subject to potential challenges during implementation. Successful delivery of this blueprint requires acknowledging and proactively managing the risks associated with large-scale transformation efforts, which is a core component of healthcare reform planning in Ireland.

Community Care

Much of our community healthcare resources are often focused on reacting to individuals' needs when ill or in crisis. Proactive targeted interventions at population and individual level are key to optimise health and well-being.

Emergency Care

There has been a steady and progressive increase in 112/999 calls (National Ambulance Service), Emergency Department (ED) attendances and admissions in adults aged 75 years and over. This pattern is being observed in other European countries also. Acuity is also increasing: Most older adults who attend Emergency Departments (ED) are triaged as needing Immediate, Very Urgent or Urgent Care. Older adults are the highest per capita group who benefit the most from the health system. Older adults are also the most affected when left waiting in EDs or waiting in hospital for discharge when medical treatment is complete.

In-Hospital Care

Hospital Acquired Disability will impact 30% of older adults who get sicker rather than better in hospital; age, comorbidity, admission functional status and cognitive impairment are significant predictors. Rates have remained unchanged over the past 30 years despite the development of programmes to reduce the incidence.

Discharge

There is also challenges when an older adult is discharged to a bed in the community that does not fully deliver the care and services the older adult needs to return home; longer total lengths of stay, higher re-admission rates and higher unnecessary conversion to long-term care.

7. Delivery of an Age-Friendly Health System Framework

Ireland is already an age-friendly international leader and was recognised by the World Health Organization (WHO) as the first Age-Friendly country in the world in 2019. The Department of Health and the HSE are key partners in the Age-Friendly Ireland (AFI) programme. AFI is affiliated to the WHO Global Network of Age Friendly Cities and Communities and supports towns, cities and counties across Ireland to target the economic, environmental and social factors that influence the health and well-being of older adults. First introduced by the World Health Organization (WHO) in 2002, the use of the construct "age friendly" has expanded beyond cities and communities to include businesses, universities, healthcare systems, and public health systems. This has given rise to the emerging concept of an age-friendly ecosystem. By strategically reconfiguring healthcare systems to better meet the complex needs of ageing populations, and by reforming economic, environmental and social policies to enable and enhance independence and capacity in older age, the longevity dividend will be more fully realised.

HSE Corporate Plan 2025-2027

Our commitment to progressing with an evidence-informed, population-based approach is set out within the HSE Corporate Plan. The HSE's Corporate Plan and Sláintecare collectively serve as a compass to orient our national health services and guide our commitment to translating the underlying aims into reality. The commitments set out in our Corporate Plan remain key foundations for this Age-Friendly Health System Framework. This Framework will be delivered through the HSE National Service Plan delivery model.

Achieving Together

This Age-Friendly Health System Framework has been developed on a collaborative basis with older adults, HSE staff, clinicians, Department of Health and other key partners and stakeholders. It provides a long-term strategic framework for the delivery of an enhanced health service to our older adults at a time when it is needed most. A collective appetite and a shared responsibility of all health service staff and stakeholders will be key to its successful delivery.

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Our Vision, Mission, Values

Healthy Communities

OUR COMMITMENT

Together, we will create supportive environments for people to live healthier and for longer.

- A Enhance population based planning and delivery with focus on early intervention.
- B Address the wider determinants of health.

Right Care

OUR COMMITMENT

You will experience high quality, safe, coordinated care.

- A Deliver value in health and social care.
- B Partner with patients/ service users and voluntary organisations.

Right Place

OUR COMMITMENT

You will receive care in the setting most appropriate for your needs.

- A Deliver coordinated care closer to home.
- B Deliver physical capacity to meet areas of the greatest demand.

Right Time

OUR COMMITMENT

You will be able to access services when you need them.

- A Improve equity of access.
- B Reduce the time that people are waiting.

Strong Foundations

OUR COMMITMENT

We will invest in our people, the right capabilities and digital enablers to support a culture where teams are empowered to innovate and deliver excellent care.

- A Strengthen our workforce and learning culture.
- **B** Integrate clinical and operational governance.
- C Enhance efficiency and shared decision making through digital enablers.

Figure 5

Source: HSE Corporate Plan 2025-2027

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Appendices



Appendix 1:

Age-Friendly 4Ms Assessment and Actions example

AFHS 4Ms Aim & Core Elements	Key Actions
What Matters Provide person-centred assessment and care planning	 Assess and understand what matters, including individual values, priorities, goals and care preferences Act on what matters for current and future care, including end of life
Medications Eliminate unnecessary, ineffective and duplicate medications	 ☐ Assess for high-risk medications ☐ Rational prescription of medicines
Mobility Optimise mobility and function	 Assess mobility and function Provide an individualised mobility plan including multimodal exercises Plan a social and physical environment to enable mobility and function
Mind Optimise psychological well-being and prevent depression, delirium and dementia	 Assess and ensure adequate hydration, nutrition and sleep Assess and manage vision and hearing Assess and manage continence Assess and support social relationships and carers Assess and manage delirium, dementia and depression

Appendix 2:

Age-Friendly Health System Supporting the Wellbeing Framework

The Wellbeing Framework is a commitment to measure how we are doing overall as a country and improve our understanding of quality of life in Ireland. It provides Government and policy-makers with a more holistic way of thinking about how Ireland is doing as a country. The Framework consists of eleven dimensions of well-being and the accompanying Wellbeing dashboard covers 35 indicators.



Figure 6: The Wellbeing Framework

Appendix 3

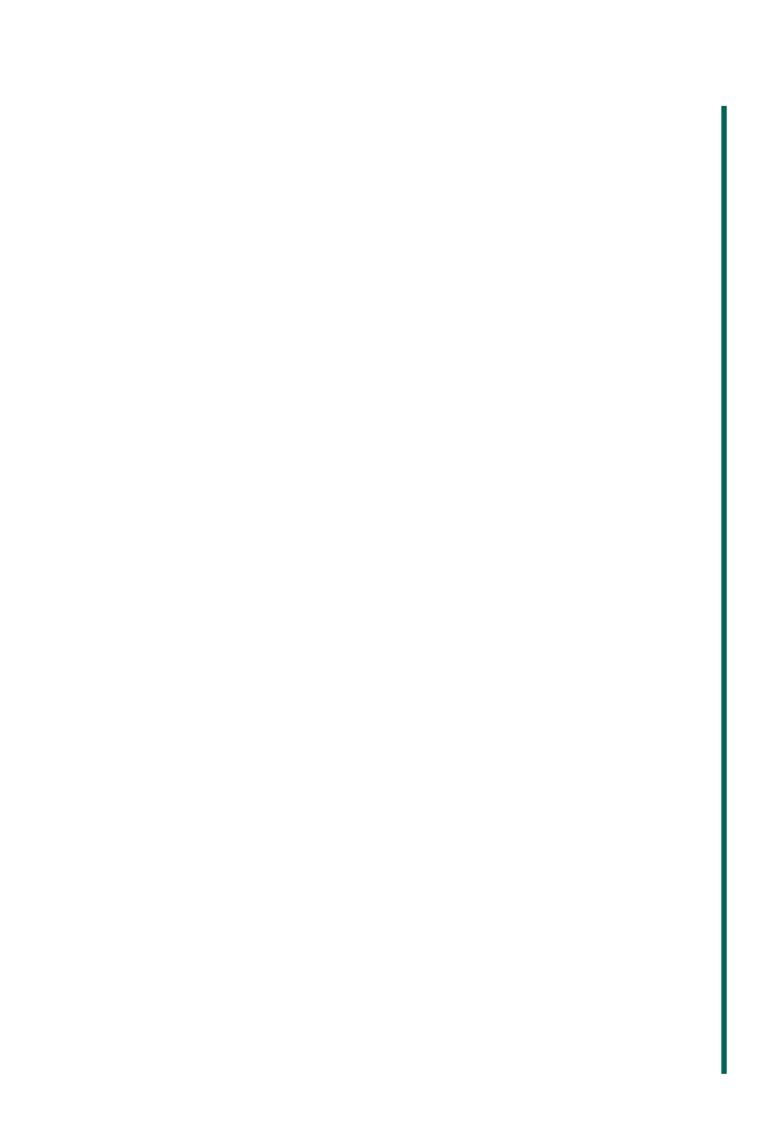
Case Management (CM) for Older Adults

- · Single Point of Contact
- Identification, needs assessment, care optimisation & planning
- Service & care coordination
- Early, integrated proactive care 'Plan for every person'

Specialist Gerontology Care

(Comprehensive Geriatric Assessment CGA)

A multi-dimensional, multi-disciplinary diagnostic and therapeutic process conducted to determine the medical, mental, and functional abilities of older adults living with frailty so that a coordinated and integrated plan for treatment and follow-up can be developed.







An Roinn Sláinte Department of Health