

Sláintecare.

Right Care. Right Place. Right Time.

Sláintecare Action Plan 2023

Mid-Year Progress Report
August 2023

Sláintecare Implementation Strategy & Action Plan **2021 – 2023**

Sláintecare Action Plan 2023

The published Sláintecare Action Plan 2023 contains a total of 129 output-based deliverables. This report provides an update, by programme and project of the status of each deliverable and a lookahead for anticipated performance for all deliverables.

Key Achievements delivered in January to June 2023 are:

Community Care:

- A total of 81,319 patient contacts made by Community Specialist Teams for Older people, to end May 23 versus plan of 74,756 and total of 102,381 patient contacts made by Community Specialist Teams for chronic disease compared to a plan of 96,782
- Finalised CES/HSE evaluation of Home Support Pilot
- Completed the recruitment of all approved posts for the National Home Support Office and progress in line with plan
- Recruited a new Assistant National Director Consultant Clinical Lead for Child and Youth Mental Health
- The Healthy Workplace website was launched in May and is intended to be a one-stop-shop that helps organisations to make their workplace a Healthy Workplace
- An update on the investment and progress of the Sláintecare Healthy Communities Programme was
 published in January. The goal is to improve the long-term health and wellbeing of 19 communities
 across Ireland by tackling health inequalities with a focus on the determinants of health

Acute Care:

- Prepared and published 2023 Waiting List Action Plan
- The locations of six surgical hubs were announced in May these are being developed in key locations
 on-site or on sites operated under the governance of Model 4 hospitals with the intent of having an
 impact on day-case waiting lists in advance of the development of elective hospitals at Dublin, Cork
 & Galway
- In April, the Major Trauma Centres at the Mater Misericordiae University Hospital, Dublin and Cork University Hospital were opened, in line with the vision of the national trauma strategy 'A Trauma System for Ireland'

Eligibility & Strategic Workforce Planning

- Legislation to remove the acute public in-patient charge of €80 for all public patients in all public hospitals was enacted
- In June, it was announced that the number of GP Training Places will increase from an intake of 258 in 2022 to 350 in 2024 a 35% increase and the total number of trainees undertaking the four-year programme will increase from the current 932 to 1,300 in 2026 a 45% increase
- Started implementation of the public-only Consultant Contract
- €25 million in funding for 854 additional nursing posts was announced, to fully implement the Framework for Safe Nurse Staffing and Skill Mix in all acute hospitals nationally
- The Terms of Reference for a Strategic Review of General Practice (GP) were published in April and this key review is to be completed in 2023

• The National Taskforce on the Non-Consultant Hospital Doctors (NCHD) Workforce developed interim recommendations to address identified challenges for NCHDs, which were published by the Minister in April

Other key Reforms:

- Launched Learning Network for Round 2 Sláintecare Integration Innovation projects
- The Health System Performance Assessment (HSPA) platform was launched on 19 June
- The Principles and Policies of the Health Information Bill were approved by Cabinet in April 2022, and the General Scheme has been developed in consultation with stakeholders, including members of the public

Reform Programme 1

Improving Safe, Timely Access to Care, and Promoting Health & Wellbeing focusing on — integration, safety, prevention, shift of care to the right location, productivity, extra capacity and reduction of waiting lists, **including:**

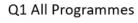
| Project 1 | | Implement the Health Service Capacity Review (2018) including Healthy Living, Enhanced Community Care and Hospital Productivity |
|-----------|---------------|--|
| Project 2 | | Scale and mainstream Integration Innovation |
| Project 3 | | Streamline Care Pathways, from prevention to discharge |
| Project 4 | | Develop Elective Ambulatory Care Centres in Dublin, Cork, and Galway |
| Project 5 | úid Middel | Implement a Multi-annual Waiting List Reduction Plan |
| Project 6 | | Implement the eHealth Programme |
| Project 7 | | Remove private care from public hospitals — implement the Sláintecare Consultant Contract |

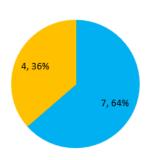
Reform Programme 2

Addressing Health Inequalities focusing on — moving towards Universal Healthcare, including:

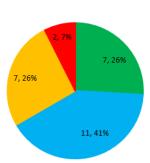
| Project 1 | | Develop a Population Health Approach for Service Planning and Funding |
|-----------|--------|---|
| Project 2 | | Rollout Sláintecare Healthy Communities Programme |
| Project 3 | ·£0. | Develop Regional Health Areas |
| Project 4 | adión. | Implement Obesity Policy and Action Plan 2016 — 2025 |

June 2023 – Overall projected status for 2023

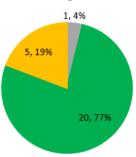




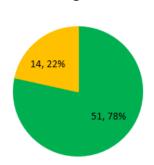
Q2 All Programmes



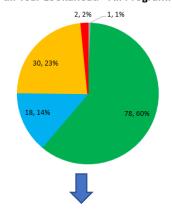
Q3 All Programmes



Q4 All Programmes



Full Year Lookahead - All Programmes



| Q1 RAG Status | Count | Percentage |
|------------------|-------|------------|
| Complete | 7 | 64% |
| Minor | 4 | 36% |
| Delay | | |
| Grand | 11 | 100% |
| Total | | |

| Q2 RAG Status | Count | Percentage |
|------------------|-------|-------------|
| On track | 7 | 26% |
| | 11 | |
| Compete | 11 | 41% |
| Minor | 7 | 26% |
| Delay | _ | 7 0. |
| Significant | 2 | 7% |
| Delay | | |
| Grand | 27 | 100% |
| Total | | |

| Q3 RAG Status | Count | Percentage |
|------------------|-------|------------|
| On track | 20 | 77% |
| Minor | 5 | 19% |
| Delay | | |
| Pending | 1 | 4% |
| Grand | 26 | 100% |
| Total | | |

| Q4 RAG Status | Count | Percentage |
|------------------|-------|------------|
| On track | 51 | 78% |
| Minor | 14 | 22% |
| Delay | | |
| Grand | 65 | 100% |
| Total | | |

| RAG Status | Count | Percentage |
|-------------|-------|------------|
| On track | 78 | 60% |
| Complete | 18 | 14% |
| Minor Delay | 30 | 23% |
| Significant | 2 | 2% |
| Delay | | |
| Pending | 1 | 1% |
| Grand | 129 | 100% |
| Total | | |

CHART:

Pending

On track

Complete

Minor Delay

■ Significant Delay

Sláintecare Action Plan 2023 - project deliverables status as of end June

REFORM PROGRAMME 1 - Improving Safe, Timely Access to Care, and Promoting Health & Wellbeing

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|---|---------------------------|---|------------------------------------|------------------------|
| | Secure resources and commence progress assessment of | | | | |
| | implementation of Health Service Capacity review (2018) | Complete | Scope of project set to conduct a refresh of the 2018 Health Capacity review. | DoH | Q2 |
| | | | The Department of Health and the Health Service Executive have kicked off a | | |
| Programme 1 | | | refresh of the 2018 Health Service Capacity Review given the intervening changes | | |
| r rogramme 1 | | | to demographic and non-demographic growth, on the basis that the analysis of | | |
| Project 1 – Implement | | | capacity requirements should be a normal component of any healthcare system's | | |
| Health Service Capacity | | | planning cycle and to develop a capacity planning framework which can be updated | | |
| Review (HCR 2018) | | | in the future. A key input to this work will be detailed Central Statistics Office (CSO) | | |
| - (/ | | | statistical releases emerging from the latest Census of Population expected later in | | |
| | | | the year including small area population statistics. First outputs will be available by | | |
| | Complete draft report on HCR update to inform 2024 | | year end and into early 2024. This review will be a key input to planning for the next | | |
| | planning | On track | phase of the National Development Plan and beyond. | DoH | Q4 |
| | | | Significant challenges within HSE on releasing staffing to complete this training due | | |
| | Progress eLearning training to frontline staff on Making | 6: :6: | to service pressure demands and recruitment challenges. Unlikely that targets will | | 00 |
| | Every Contact Count brief intervention in line with plan | Significant Delay | be achieved before year-end. | HSE | Q2 |
| | Duranida al comina trainina ta F 700 frantlina ataff an tha | | Significant challenges within HSE on releasing staffing to complete this training due | | |
| | Provide eLearning training to 5,700 frontline staff on the | Minor Delay | to service pressure demands and recruitment challenges. Unlikely that targets will be achieved before year-end. | HSE | Q4 |
| | Making Every Contact Count brief intervention | Willior Delay | Ongoing consultation with digital advisory group on additional tools and resources | ПЭЕ | Q4 |
| | | | to be integrated within 'askaboutalcohol.ie' website. Due for completion in | | |
| | Scope and develop a digital intervention to support reduced | | September 23 as per BSS status is delayed. Planned adaptation of Australian app | | |
| Programme 1 | alcohol consumption by the general population using | | no longer viable- HSE Digital reviewing Askaboutalcohol website to determine tools | | |
| Declared A. Janeton and | professional and community online support | Minor Delay | / resources that can be provided through this website. | HSE | Q4. |
| Project 1 – Implement Health Service Capacity | professional and community offine support | Willion Belay | 7 resources that can be provided through this website. | 1132 | ζ |
| Review (HCR 2018) | | | | | |
| review (nch 2016) | | | | | |
| Workstream 1 – Healthy | | | | | |
| Living | | | Qualitative research complete and report completed. Planning for stakeholder | | |
| LIVING | | | event 14th Sept continuing. Sanction received in June from HSE ICT to tender for | | |
| | | | digital platform, preparing request for HSE Procurement Support. Exercise | | |
| | Report on the progress to complete design of a Physical | | professional training project commenced with South East Technical University | | |
| | Activity Referral Pathway to support referrals to physical | | (SETU). Development of training programme for health professionals with National Institute of Preventative Cardiology (NIPC) continued. Delay in receiving sanction | | |
| | activity programmes with funded organisation outside the | | for digital platform has impacted on timelines for completing the design phase, | | |
| | health services in partnership with Sport Ireland | Minor delay | anticipated completion is end quarter 4. | HSE | Q2 |
| | Complete design of a Physical Activity Referral Pathway to | TVIII OF GEIGY | unticipated completion is end quarter 4. | IIJL | QZ |
| | support referrals to physical activity programmes with | On track | Update as above | HSE | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|--|---------------------------|--|------------------------------------|------------------------|
| | funded organisation outside the health services in | - | | io. delivery | - Quarter |
| | partnership with Sport Ireland | | | | |
| | Renew and refresh the National Physical Activity Plan while | | | | |
| | strengthening support for physical activity participation | On track | New NPAP being developed at present, will be launched by end 2023 | DoH | Q4 |
| | Review Period Poverty expressions of interest and allocate funding for projects | Minor Delay | To date, 19 Local Authorities and 10 NGOs have been provided with funding to progress period poverty mitigation projects. This includes an allocation of €90,000 approx. to the Family Resource Centre National Forum to provide supports through 44 Family Resource Centres. The HSE National Social Inclusion Office has also allocated funding to all 9 CHOs to provide supports, focussing on Travellers, Roma and other high-risk groups. | DoH | Q1 |
| | Launch the National Mental Health Promotion Plan | On track | Draft report to inform the development of the NMHPP was presented to the Oversight Group in May 2023. Initial engagement with D/Taoiseach to progress the whole of government agenda to support next stage in the development of the plan has commenced. | DoH | Q4 |
| | Complete recruitment to enable full operationalisation of all | on track | 94 CHNs operational and work continues to progress set up of outstanding 2 | 20 | <u> </u> |
| | 96 CHNs | Minor Delay | networks. There is a delay with this due to recruitment issues | HSE | Q1 |
| | Report on the operation and the impact of 96 CHNs | On track | Progressing | HSE | Q4 |
| | Complete recruitment to enable full operationalisation of all | on track | 23 ICPOP CSTs & 24 ICPCD CSTs Operational as @ 30 June. Recruitment issues | 1.02 | <u> </u> |
| | 30 CSTs for older people and 30 CSTs for chronic disease | Minor Delay | impacting operationalisation of the remaining teams. | HSE | Q2 |
| | Report on the operation and the impact of 30 CSTs for older | | A total of 81,319 patient contacts made by CSTs for Older people, to end May 23 v plan of 74,756 and total of 102,381 patient contacts made by CSTs for chronic | | |
| | people and 30 CSTs for chronic disease | On track | disease v plan of 96,782 (from BSS) | HSE | Q4 |
| | Optimise recruitment to close out the ECC Programme 3,500 during 2023 | Minor Delay | As @ end of April- 2,641 onboarded or at an advanced stage of recruitment. (2,417 onboarded with 224 at advanced stage of recruitment) | HSE | Q4 |
| Drogramma 1 | Report on the collection of quarterly ECC metrics | On track | Progressing | HSE | Q4 Q4 |
| Programme 1 Project 1 – Implement Health Service Capacity | Commence implementation and roll out of the interim ICT solution and capital infrastructure Programme | On track | Procurement process to close out end of July, with a design period to follow in August to Sept. Proposed solution implementation Sept / early October to targeted cohorts of stakeholders across the programme | HSE | Q3 |
| Review (HCR 2018) | Report on the progress of the roll out of the interim ICT solution | On track | As above | HSE | Q4 |
| Workstream 2 – Enhanced Community Care (ECC) | Develop and seek approval of Public Sector Spending Code (PSC) Business Case for an Integrated Community Case Management System (ICCMS) that provides clinical and operational functionality required to support integrated care | | The original completion date of end of June was extended due to national/Ministerial considerations on agreed rates to notify in the Authorisation Scheme. Considerable work has been completed since the rate was agreed to progress the Scheme within the Procurement requirements and the expected | | |
| | across community services | On track | completion date of Aug 14th is on target | HSE | Q4 |
| | Complete Strategic Review of GP Services setting out measures to ensure sustainable GP services | On track | Terms of Reference published on 3 April | DoH | Q3 |
| | Based on the Strategic Review of GP services, prepare proposals for a response, including consideration of resource requirements | On track | Implementation to follow completion of Strategic Review | DoH | Q4 |
| | • | | | HSE | |
| | Finalise CES/HSE evaluation of Home Support Pilot Complete the recruitment of all approved posts for the | Complete | Evaluation of pilot complete | USE | Q1 |
| | National Home Support Office and progress in line with plan | Complete | All staff are recruited | HSE | Q2 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|---|---------------------------|---|------------------------------------|------------------------|
| riogrammes | Deliverable | Status | In progress, on target for planned delivery, however issues relating to escalating | Tor delivery | Quarter |
| | | | costs for office fit out and configuration being addressed - work ongoing with HSE | | |
| | Establish the National Home Support Scheme Office | On track | Estates and legal. | HSE | Q3 |
| | Establish a new framework and pricing for the provision of | | | | |
| | publicly funded home support services | Minor Delay | Due for completion end of August 2023 | HSE | Q2 |
| | | | IPH public consultation report published Jan 2023. Final targeted stakeholder | | |
| | | | consultation on draft regulations began in May 2023, which will inform | | |
| | Agree finalised regulations for home support providers and | On two als | amendments prior to submission for pre-legislative scrutiny. Once finalised, HIQA | Dall | 03 |
| | collaborate with HIQA on National Standards Development | On track | will initiate public consultation on Homecare and Home Support Standards. | DoH | Q3 |
| | Dring Hoods of Bill Mome for Covernment and Degulatory | | Drafting the Heads of Bill is entering the final stages. Met with Health Vote DPENDR | | |
| | Bring Heads of Bill, Memo for Government and Regulatory Impact Analysis on home support providers to Government | | on 28th June and they will forward feedback to us on the Regulatory Impact Analysis. We are meeting major stakeholders on a regular basis- HIQA will be the | | |
| | for approval | On track | regulator once the Bill is enacted. | DoH | Q3 |
| | Complete recruitment of 128 interRAI Care Needs | Officials | regulator once the bill is enacted. | DOIT | Q3 |
| | Facilitators | Significant Delay | Significant delay in recruitment | HSE | Q2 |
| | Transition to a position in 2023 whereby, from December | 3.6 | Work remains ongoing via our interRAI Workstream to progress the | | |
| | 2023, 60% of all new home support care needs assessments | | implementation of interRAI across the health system. At end of May, 2% of all new | | |
| | undertaken by community staff using the standardised care | | home support care needs assessments undertaken using standardised care needs | | |
| | needs assessment tool | Minor Delay | assessment tool v plan of 20% (per BSS) | HSE | Q4 |
| | Finalise new operational model and implementation plan for | | Significant work ongoing via national residential steering groups and associated | | |
| | publicly funded residential community care | On track | work streams. Target remains on track for delivery. | HSE | Q4 |
| | Develop and finalise a comprehensive reform strategy for | | | | |
| | future Day Service provision in Ireland for submission to the | | | | |
| | HSE Board for consideration and approval | On track | on track for delivery. | HSE | Q3 |
| | Commission a review of Rehabilitative Training Services | | | | |
| | Nationally to understand impact of service and future | | | | |
| | structures | On track | Work continues on this deliverable | HSE | Q3 |
| | Expand the National demonstrator project by establishing 2 | | CHO 2 and 4 in process of establishing Local implementation Group for local sign | | |
| | additional Community Neuro-Rehabilitation Teams in CHO | On two als | off. CHO 6 and CHO 7 in process of securing primary notifications for all posts to | LICE | 0.4 |
| | 2,4,6 & 7 Establish 66 new family forums and 9 CHO family | On track | proceed to recruitment | HSE | Q4 |
| | representative groups to ensure service user and family | | 51 Family Forums have commenced | | |
| | participation in child disability network team service | | 3 Family Representative Groups are in place - work ongoing to progress outstanding | | |
| | development at national /regional and local levels | On track | Forums and Groups | HSE | Q4 |
| | development at national / regional and local revels | OH track | Engagement with DPER and other departments on draft Action Plan 2024-2026 is | 1132 | α. |
| | Complete engagement with DPER and other departments on | | on-going with a target to go to Government for approval of the Plan in early quarter | | |
| | draft Disability Action Plan 2023 – 2026 | On track | 3 2023 and to publish in the autumn. | DoH | Q3 |
| | * Launch and publish Disability Action Plan 2023 - 2026 | | ' | | |
| | * Put in place delivery and oversight mechanisms and | | | | |
| | commence oversight of implementation | | | | |
| | * Initiate work on specific supporting actions set out in the | | Currently on track for publication in autumn 2023 (subject to Government | | |
| | Action Plan | On track | approval) | DoH | Q4 |
| | Provide an update on progress of the Personalised Budget | | As of 21 June 2023, there are 283 participants, of whom 115 are active participants | | |
| | Pilot | On track | and 26 have drawn down a personalised budget for use. The Minister of State with | DoH | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|--|---------------------------|--|------------------------------------|------------------------|
| riogrammes | Deliverable | Status | responsibility for Disability granted an extension to the Personalised Budget Pilot | ioi delivery | Quarter |
| | | | until quarter3 2023, with the accompanying evaluation process to be completed in | | |
| | | | quarter 2, 2024. This extension will facilitate suitable applicant participation and | | |
| | | | allow time for a robust evaluation to be completed. | | |
| | Oversee the implementation of Connecting for Life, including | | · | | |
| | oversight of the development and monitoring of the 2023 | | | | |
| | Connecting For Life implementation plan, the coordination of | | | | |
| | 9 Department of Health actions under the strategy | | All actions on track as at quarter 2 2023. Mental Health Unit engaging with all | | |
| | throughout 2023 & update on progress on a quarterly basis | On track | internal DoH action owners to ensure delivery in line with agreed timelines. | DoH | Q4 |
| | Commission an evaluation of the current Connecting for Life | | DoH is engaging with National Office of Suicide Prevention to set agreed | | |
| ı | strategy to guide the development of a successor strategy in | | parameters for an evaluation to be completed by year end, to inform 2024 strategy. | | |
| 1 | 2024 | On track | Work progressing in line with expectations. Draft proposal is under review by DoH. | DoH | Q4 |
| ı | Monitor all service developments related to youth mental | | | | |
| | health. Oversee service improvements in CAMHS arising | | MHU will continue to monitor monthly progress on youth mental health and | | |
| | from Maskey report and associated audits and reviews. | | CAMHS service improvements with HSE Mental Health Services in line with HSE | | |
| | Report of progress on a quarterly basis | On track | Service Plan 2023 and the Department of Health DRC process. | DoH | Q4 |
| | | | Both positions have been recruited within timeline outlined. Start date of positions | | |
| | Recruit a new Assistant National Director (AND) Consultant | | subject to final HR checks and agreement with postholders. Formal announcement | | |
| | Clinical Lead for Child and Youth Mental Health | Complete | of Clinical Lead completed | HSE | Q2 |
| | | | Model of Care for CRS launched May 2023. CHO 4 Crisis Resolution Teams | | |
| | | | operational (2 teams) and Solace cafe staff recruited x 7. CHO 1 & CHO 6 Crisis | | |
| | Implement Crisis resolution services across 5 existing pilot | | Resolution teams operational. CHO 5 Crisis Resolution Team operational July 2023. | | |
| | sites and complete interim evaluation report | On track | CHO 3 Crisis Resolution Team anticipated to be operational quarter.4. | HSE | Q4 |
| | | | The Expert Advisory Group tasked with developing the National Population Mental | | |
| | | | Health and Mental Health Research and Evaluation Strategy and an associated | | |
| | Publish a National Mental Health Services Research and | | Implementation Plan was established. The Group met for the first time in quarter 2 | | |
| | Evaluation Strategy | Minor Delay | 2023, and its work is ongoing. | DoH | Q4 |
| | | | Drafting of Bill prioritised in Spring and Summer Legislative Programmes. Based on | | |
| | | | length and complexity of Bill, OPC advised that Bill will not be ready to publish in | | |
| | | | summer legislative session. Work will continue on Bill over summer break and into | | |
| | Progress the Mental Health Bill | On track | the autumn. | DoH | Q4 |
| | | | The National Implementation and Monitoring Committee (NIMC) is collectively | | |
| | | | responsible for driving and overseeing the long-term implementation of the | | |
| | | | national mental health policy, Sharing the Vision. The Department of Health | | |
| | | | provides the Secretariat for the NIMC and accordingly supports the NIMC in the | | |
| | Support National Implementation and Monitoring | | production and publication of Implementation Monitoring reports, as well as NIMC | | |
| | Committee (NIMC) for Sharing the Vision and production and | | Quarterly Report analysis documents. This deliverable is ongoing and | | |
| | publication of quarterly Implementation Monitoring reports | On track | Implementation Monitoring reports are published quarterly. | DoH | Q4 |
| | | | Eighty-three of the 100 recommendations are being led by various care groups | | |
| | | | within the HSE and supporting partners, while the remaining 17 recommendations | | |
| | | | are being led by the Department of Health and other government departments and | | |
| | | | state agencies. The DoH Secretariat collects and collates updates on the various | | |
| | Progress implementation of HSE and non-HSE, Sharing the | | actions under its remit on a quarterly basis. The DoH Secretariat attends regular | | |
| | Vision recommendations within DoH and with external | | meetings at which progress on the various HSE and non-HSE actions is discussed | | |
| | stakeholders | On track | and contributes to the development of Implementation Monitoring reports, which | DoH | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|---|---------------------------|--|------------------------------------|------------------------|
| | | | report on progress on these actions. The DoH Secretariat also contributes to a | • | |
| | | | working group tasked with developing a process for closing out recommendations | | |
| | | | once they are completed. Work on this deliverable is ongoing. | | |
| | | | | | |
| | | | National Clinical Plan Older person - 4 pilot sites established and recruitment | | |
| | | | progressing. National implementation oversight group was established, and first | | |
| | | | meeting held to support Model of Care implementation. All Consultant posts now | | |
| | | | approved by CAAC and proceeding. 1 in post 2.8 advertised with 1 interview date | | |
| | | | confirmed. 1 CNS appointed, remaining 3.5 CNS and 1.5 wte Admin posts | | |
| | | | progressing to recruitment. | | |
| | | | Dual diagnosis - Recruitment continues, of the 26 posts 10 are filled, all the | | |
| | | | remaining are progressing well with exception of consultant in CHO 4, we are | | |
| | Implement agreed models of care (older persons & dual | | working with PAS to progress internationally. Issues regarding base locations for | | |
| | diagnosis) in three pilot sites each | On track | teams are being addressed, progress is expected shortly | HSE | Q3 |
| | Implement CAMHS hubs and Crisis Resolution Services across | | | | |
| | 5 pilot sites and complete an interim evaluation report | On track | Formal Launch is planned for 7th September 2023 in CHO4. | HSE | Q4 |
| | Complete the review of the Maternity and Infant Scheme in | | Work is ongoing, but there are numerous interested parties, and changes to GP | | |
| | line with the National Maternity Strategy Implementation Plan | Minor Delay | arrangements need to be carefully aligned with other initiatives already underway. Review will not be complete in quarter 3 | HSE | Q3 |
| | Fidil | Willion Delay | This remains on track for quarter 4, however securing appropriate accommodation | ПЗЕ | ŲS |
| | Design and implement 3 Woman's Health Hubs as proof of | | for Women's Health Hubs is proving for challenging. As a consequence, this work | | |
| | concept | Minor Delay | programme may run into 2024. | HSE | Q4 |
| | Finalise the draft adult safeguarding policy for public | · | Announcement of public consultation arrangements expected in quarter 3 with the | | |
| | consultation | On track | intention of commencing the consultation process in September. | DoH | Q2 |
| | | | A balance of 230 beds remains to be delivered from the total of 1228. There have | | |
| | | | been minor delays due to some building and recruitment issues, however it is | | |
| | Report on progress to implement increases in acute and | Minor Dolov | expected that the 181 remaining beds scheduled to deliver by year end 2023 will do | LICE | 03 |
| | critical care bed capacity Deliver new and replacement acute bed capacity in line with | Minor Delay | SO. | HSE | Q2 |
| Programme 1 | plan (209 beds) | On track | | HSE | Q4 |
| Project 1 – Implement | | | CUH - Three CC beds were profiled for delivery in quarter 1 and 2 2023; one relates | | |
| Health Service Capacity | | | to the delivery of the final bed in CUH under NSP22 and the other 2 were the | | |
| Review (HCR 2018) | | | delivery of the first of the prioritised service developments under NSP23 in CUH. | | |
| | | | CUH have advised that given the current situation with staffing, they expect that they may be able to open three beds in quarter 3 and the balance in quarter 4. | | |
| Workstream 3 – Hospital | | | MMUH's Rock Wing opened on April 20th which includes 16 new intensive care unit | | |
| Productivity | | | beds (6 Interim beds opened in 2022 to transition to Rock Wing). The new beds are | | |
| | | | being commissioned with expected handover end June. The CEO of the Mater has | | |
| | | | advised that the critical care beds will open on a phased basis due to issues with | | |
| | Complete the delivery of additional Critical Care bed capacity | | recruitment and the necessary training of staff. | | |
| | in line with plan – (increase by an additional 28 beds) | Minor Delay | | HSE | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|---|---|---------------------------|--|------------------------------------|------------------------|
| | Expand the initial phase of major trauma services at MTC at | | St Peters ward in Rock wing is open and, in a position, to accept secondary transfers from Trauma Unit's in the Clinical Trial Network. 43 transfers have taken place and the volume will increase when the trauma desk in NEOC is fully operational. The in-patient trauma service including having trauma co-ordinators in post and a | | |
| | MMUH, and commence the acceptance of secondary transfer from other hospitals across the Network | Complete | dedicated trauma team is operational. 439 patients have received treatment by the in-patient trauma services from October 2022- July 2023. The Trauma Team Reception and the In-patient Trauma Service have commenced | HSE | Q2 |
| | Commence the initial phase of Major Trauma Services at CUH | Complete | operations as of June 15. The Major Trauma Centre for the South Trauma Network is now live. | HSE | Q2 |
| | Plan the development of Trauma Unit with Specialist Services at UHG and the Trauma Units in the Central Trauma Network at Our Lady of Lourdes Hospital, Drogheda and in the South Trauma Network at UHW | Minor Delay | The time since the application for development funds has been used to develop a service specification for the TUSS and to plan for the utilization of funds so that if/when funding becomes available progress can be expedited. | Responsible for delivery | Q4 |
| | Commence monthly monitoring & report progress on Round 2 projects | Complete | Reporting process has commenced, currently receiving updates on milestones and outputs from all projects. | | Q2 |
| | Ongoing monthly monitoring & report progress on Round 2 projects | On track | Currently receiving updates on milestones and outputs from all projects. | DoH | Q4 |
| Programme 1 | Launch Learning Network for Round 2 SIIF projects Commence EOI process to select themes for SIIF Round 3 | Complete | Learning network launched on 4h May. EOI process was launched on 2 February and 13 EOIs were recommended and | DoH | Q2 |
| Programme 1 Project 2 – Scale and Mainstream Integration | projects Launch call out & commence appraisal for SIIF Round 3 | Complete | approved. | DoH | Q1 |
| Innovation | projects Complete appraisal & commence contracting of SIIF Round 3 | On track | Call out for Round 3 finalised at end of quarter 2 and scheduled for 19th July. | | Q2 |
| | projects Complete contracting & commence monitoring of Round 3 SIIF projects | On track On track | On track for quarter 3. On track for quarter 4. | | Q3 Q4 |
| D | Commence EOI process to select themes for Round 4 SIIF projects | On track | On track for quarter 4. | DoH | Q4 |
| Programme 1 Project 3 – Streamline Care Pathways, from prevention to discharge | Implement seven prioritised scheduled care pathways and measure impact on additional OPD activity and report on progress on a quarterly basis. | On track | All on track and implemented on a number of sites. A comprehensive update is given to the Waiting List Task Force and to ministerial wait list meeting on monthly basis. | HSE | Q4 |
| Programme 1 Project 4 Develop Elective | Finalise detailed business case, project brief and procurement strategy for the delivery of Cork and Galway Elective Hospitals | Minor Delay | Arrangements for the delivery of the Elective Hospitals Programme are currently the subject of ongoing review by the HSE CEO. Expected further progress towards agreed deliverables in 2023 will be updated upon completion of this review. | HSE | Q3 |
| Centres in Dublin, Cork, and Galway | Seek Gate 2 (pre-tender) approval for the Cork and Galway elective hospitals | Minor Delay | Arrangements for the delivery of the Elective Hospitals Programme are currently the subject of ongoing review by the HSE CEO. Expected further progress towards agreed deliverables in 2023 will be updated upon completion of this review. | HSE | Q4 |

| Sláintecare Action Plan: | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|--|---------------------------|---|------------------------------------|------------------------|
| Programmes | Oversee progression of preliminary business case for Dublin | Status | Deliverable Comment | ior delivery | Quarter |
| | through Public Spending Code Gate 1, including coordination | | Multi Criteria Analysis of Dublin site options completed. Preliminary Business Case | | |
| | of IGEES, EAP and MPAG reviews and submit business case | | being finalised. EAP reviewer has been selected and EAP will now commence in | | |
| | for GATE 1 approval | Minor Delay | quarter 3. MPAG review and Memo for Government will now be in late quarter3. | DoH | Q2 |
| | Seek Gate 2 (pre-tender) approval for Dublin | Minor Delay | This will be progressed on completion of Gate 1 approval | HSE | Q4 |
| | Complete oversight, monitoring and reporting of delivery of | | | | |
| | 2022 Waiting List Action Plan (WLAP) | Complete | 2022 WLAP end of year report completed | DoH | Q1 |
| | | | 2023 WLAP completed, approved by Government on Tuesday 7th March 2023 and | | |
| | Prepare, approve and publish 2023 Waiting List Action Plan | Complete | published the same day. | DoH | Q1 |
| | | | Terms of Reference for the Task Force to govern the delivery of the 2023 WLAP | | |
| | Continue to implement the 2023 WLAP under the | | were approved. A monthly cycle of Task Force and Ministerial meetings are | | |
| | governance of the Waiting List Task Force, reporting on progress of implementation of all actions. | On track | occurring, which is underpinned by new governance arrangements within the HSE led by the National Director of Acute Operations. | Doll | Q3 |
| | progress of implementation of all actions. | Officials | All actions are on track in quarter 2 2023. DoH is engaging positively with all | БОП | Ų3 |
| Programme 1 | | | stakeholders to progress the actions in the 2023 WLAP - detailed progress on each | | |
| | | | of the 30 actions is provided monthly to the Task Force and Ministerial meetings. | | |
| Project 5 – Implement a | | | As at the end of May, that targeted activity under the Waiting List Action Plan is | | |
| Multiannual Waiting Lists Reduction Plan | | | running significantly ahead of target. This progress, however, has been offset by | | |
| Reduction Plan | | | substantially higher-than-expected additions to waiting lists. | | |
| | | | Like many other countries, Ireland has experienced an increased level of waiting list | | |
| | Complete implementation of all actions in the 2023 WLAP as | | additions since the start of this year, that is unfortunately more than negating the | | |
| | part of the multi annual waiting list approach to reduce and | | increased levels of activity being delivered by the Health Service Executive (HSE) | | |
| | reform waiting lists and times | Minor Delay | and NTPF during the same period. | DoH | Q4 |
| | Plan for development of the 2024 Waiting List Action Plan as | | | | |
| | the next stage of the multi-annual approach to reducing and | | Discribed for the development of the 2024 Method Pet Astron Discribed to | | |
| | reforming waiting lists and times - incorporating progress and lessons learned from the 2023 WLAP | On track | Planning for the development of the 2024 Waiting List Action Plan is on track to | Dall | 04 |
| | and lessons learned from the 2023 WLAP | On track | occur in quarter 4. Digital Health Strategy development underway in coordination with the DoH. HSE in | DOH | Q4 |
| | | | the final stages of preparing the Strategic Implementation Plan. Stakeholder | DOH DOH DOH DOH | |
| | | | engagement, capability assessment, initiative definition, costing and resource | | |
| | | | estimates have been completed. Prioritisation and sequencing of initiatives is | | |
| | | | currently being finalised. HSE quarter 2 deliverables have been delayed, as DoH | | |
| | Prepare and submit Digital Health Strategy and | | strategic framework has not been released as yet, this key prerequisite was due at | | |
| D | Implementation plan | Minor Delay | the end of March but is now delayed until early September 2023. | HSE | Q2 |
| Programme 1 | | | There are 43 programmes that are funded under the eHealth Capital Plan. 70% of | | |
| Project 6 – Implement the | | | programmes on track | | |
| eHealth Programme | Deliver eHealth programme targets defined in the approved | | | | |
| cricatari rogramme | 2023 ICT and eHealth Capital Plan | Minor Delay | 30% of programmes have a slight delay, and none are at risk. | HSE | Q4 |
| | Report on progress on Digital solutions to support clinical | | Proposals have been evaluated and projects are now approved and are now being | | |
| | and corporate functions including through SIIF Round 2 | 0.1 | progressed. | | |
| | Theme 8 Digital Innovation | On track | Progress report drafted by POBAL in quarter 2, 2023 | DOH | Q2 |
| | Progress Digital Solutions to support clinical (point of care) | | Proposals have been evaluated and projects are now approved and are being | | |
| | and corporate functions including through SIF Round 2 | On track | progressed. Progress report will be drafted by PORAL for quarter 4 2022 | Doll | 04 |
| | Theme 8 Digital Innovation | On track | Progress report will be drafted by POBAL for quarter 4 2023 | אטע | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|---|---------------------------|--|------------------------------------|------------------------|
| | | | The Memo for Government on the General Scheme of the Bill and the related | | |
| | | | Regulatory Impact Assessment have been approved by Cabinet and published. A | | |
| | Complete General Scheme and Regulatory Impact Analysis | | drafter has been assigned to the Bill. The Committee stated it considers this to be a | | |
| | (RIA) and publish the Health Information Bill by quarter 4 | | significant piece of legislation and believes it will make an important and | | |
| | 2023. Report on progress on a quarterly basis. | On track | substantial contribution to the Irish health system. | DoH | Q4 |
| | | | Initial HSPA prototype interactive visualisation platform has been released publicly | | |
| | | | on 19 June. The Platform will be updated each quarter with published new data and | | |
| | | | remaining indicators will be populated when approved data is available. Work is | | |
| | Implement Phase 2 of the Health System Performance | | also continuing on how to use HSPA in the system in particular for the | | |
| | Assessment Framework (HSPA) in line with agreed plan and | | measurement of Policy and reform initiatives and as part of the Planning and | | |
| | timeframe | On track | Performance management engagement with the HSE. | DoH | Q4 |
| | | | Development works are ongoing to place orders within HealthLink portal for | | |
| | | | delivery to APEX LIMS/ and MedLIS. Catalogues builds have been completed for all | | |
| | | | four pilot sites. Connectivity has commenced with Onelink Cerner, and connectivity with MedLIS has been established. | | |
| | Deliver GP Laboratory eOrdering solution to 4 pilot sites – | | WITH MEULIS has been established. | | |
| 1 1 | Galway, Waterford, Navan, Beaumont | Minor Delay | Integration into iPMS commenced. On track for delivery in quarter_3. | HSE | Q3 |
| ' | Galway, Wateriord, Navari, Beaumont | Willion Delay | HealthIRL delivery running slightly behind target; HealthIRL not be seen as a priority | TISE | Q3 |
| | | | within some acute settings due to front-line activities and staffing shortages. | | |
| | Deliver a modern digital cloud-based desktop experience for | | within some acute settings due to nont-line activities and starting shortages. | | |
| | 80% of users | Minor Delay | Office 365 rollout is still on track and is 7% above target at the end of quarter2 | HSE | Q4 |
| | 0070 01 03613 | Willion Delay | The POCC 2023 was implemented on the 8 March 2023. No other contract is now | 1132 | Q+ |
| Programme 1 | | | available to new consultants taking up posts. The Academic Consultant Public Only | | |
| | | | Contract was implemented on the 31May 2023. The POCC will ensure we have | | |
| Project 7 – Remove | | | more senior decision-makers in our hospitals out of hours and at weekend. This will | | |
| private care from public | | | benefit public patients with the key terms and principles of the contract supporting | | |
| hospitals – implement the | | | and enabling Sláintecare. The implementation of the contract continues to be | | |
| Sláintecare Consultant | | | monitored by the HSE and DOH. There is a substantial monitoring framework in | | |
| Contract | | | place by the HSE. The introduction of the POCC23 was the first step in the removal | | |
| | Implement the public-only Consultant Contract | Complete | of private care from public hospitals. | DoH | Q1 |

Sláintecare Action Plan 2023 - project deliverables status as of June

REFORM PROGRAMME 2: Addressing Health Inequalities – towards Universal Healthcare

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|--|---------------------------|--|------------------------------------|------------------------|
| Frogrammes | Deliverable | Status | Deliverable Comment | ioi delivery | Quarter |
| | Establish structures to develop population-based resource allocation methods | Minor delay | Awaiting Government approval of HSE Health Regions Implementation Plan - preliminary work progressed, pending approval of plan | HSE | Q1 |
| Programme 2 Project 1 - Develop a | | | Tender process has begun for the running of the consultations that will inform this document. Three will be held across the country to get a full view across stakeholders, service providers and country. May 30 - Slight delay on the consultation process. DPSIU was however involved in the Irish Street Medicine Symposium that was held in Limerick in May. The symposium covers the topic of Inclusion Health and the Dept was able to present twice at this event and | | |
| Population Health | | | consult with stakeholders on the development of the Inclusion Heath | | |
| approach for Service | Complete inclusion health framework to guide provision of | | Framework. The consultation tender has been sent to the HSE for input, with | | |
| Planning & Funding | healthcare services for socially excluded groups | Minor Delay | expected tender publication in early quarter 3 | DoH | Q2 |
| Workstream 2 – Population needs assessment | Progress healthcare services for people who are homeless that support their exit from homelessness (e.g., Housing First) | On track | Housing first is on track according to targets as set out in implementation plan. HRB Homeless deaths report will be published shortly and will assist in guiding policy responses in this area. Progress made during covid in this area will be maintained and consolidated to ensure positive developments continue. May 30th - The HRB homeless deaths report was published in May at the National Homeless Action. As a result of the recommendations from this report a number of new initiatives are underway (increased Naloxone training by HSE staff, and harm reduction campaigns for the cohort). The 2020 data will also be published this year, this information is incredibly useful in terms of shaping policy responses. Housing first is still on target. | DoH | Q3 |
| Programme 2 | , , , , , , , , , , , , , , , , , , , | | , , , , , , , , , , , , , , , , , , , | - | |
| Project 1 - Develop a Population Health approach for Service Planning & Funding | | | | | |
| Workstream 3 – Development of Population-Based | | | | | |
| Resource Allocation | | | Awaiting Government approval for Implementation Plan to establish PBRA | | |
| Funding Model (PBRA) | Agree PBRA model | Minor Delay | Group. Preparatory work and substantial evidence reviews complete. | DoH | Q3 |
| Programme 2 | Approval and enactment of legislation to remove the acute public in-patient charge of €80 for all public patients in all | | The Health (Amendment) Act 2023, signed into law by the President on 4 April | | |
| Project 1 - Develop a | public hospitals | Complete | 2023, removes the acute public in-patient charge of €80 per day for people | DoH | Q2 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|--|---------------------------|--|------------------------------------|------------------------|
| Population Health approach for Service Planning & Funding | | | accessing care as a public patient in public hospitals. This measure came into effect from 17 April 2023. | | |
| Workstream 4 – Develop Policy proposal and options for achieving | Commence expansion of GP Visit Cards to people where median household income is € 46,000 or less | Complete | Negotiations with the IMO concluded successfully on 28 June, and the Minister informed Government of the outcome on 4 July. Roll-out will commence on 11 September, with a second phase to commence on 13 November. | DoH | Q2 |
| universal eligibility | | On track | Report to follow implementation. | DoH | Q4 |
| | | On track | The DOH, the HSE and the IMO have concluded an Agreement (GP Agreement 2023) in relation to the extension of eligibility to Doctor Only Visit Cards to individuals and families whose annual reckonable earnings do not exceed the median income and to all children aged between 6 and 7 years (inclusive). | HSE | Q4 |
| | | On track | The legislative framework required to underpin the extension of eligibility for medical cards for terminally ill patients on a statutory basis is currently being developed (scheme is operating on an administrative basis since March 2021). | DoH | Q4 |
| | | On track | Given the legal and policy complexities associated with the eligibility framework, an examination of same will be a substantial programme of work requiring the necessary due diligence. | DoH | Q4 |
| | | O. Luci | The contraception scheme was expanded to 26-year-olds on 1st January and will be expanded further to include women aged 30 and under, by 1 September . Expansion to under 17s is subject to consultation, legal advice and subsequent legislative amendment, if legal advice permits. The S.I. to expand the scheme | D.H. | |
| | Work in collaboration with DFHERIS and Higher Education sector to increase undergraduate supply in Medicine, Nursing & Midwifery and Health and Social Care Professions in September 2023 | On track On track | to 27-30 year-olds is close to being finalised in advance of 1September, 2023. DOH have engaged extensively with DFHERIS and Higher Education sector to increase undergraduate supply of Medicine, Nursing & Midwifery and Health and Social Care Professions in September 2023. An additional 420 health related training places will be provided in 2023, this includes the 60 additional medicine places agreed in 2022. | DoH DoH | Q4 Q3 |
| Programme 2 Project 1 - Develop a | Identify the most appropriate model for community nursing and midwifery in Ireland, following completion of both a mapping of current community nursing and midwifery resources and a review of international evidence | On track | Mapping exercise advanced and International evidence review is close to completion. Engagement with key stakeholders progressing. | DoH | Q3 |
| Population Health approach for Service Planning & Funding Workstream 6 – Workforce Planning Workforce Planning Workforce Planning Workforce Planning Workforce Planning | Following the successful completion of Pilot testing (submission of 12-month impact report), submit a National Policy for Safe Staffing and Skill Mix in Long Term Residential Care Settings for Older Persons to the Minister | On track | Research evaluation dependent on pilot sites adjusting staffing levels to the level required using the Framework. Consultation with the research team will be required to ensure sufficient data is collected and evaluated for the final evaluation report to be completed by year end. Some pilot sites reporting challenges with ability to recruit in a timely manner which may delay evaluation timeframe. | DoH | Q4 |
| | Progress development of a Framework for Safe Nurse Staffing and Skill Mix in Community Care Settings using an appropriate and evidence-based model for community nursing and midwifery | On track | Deliverable is dependent on the research team undertaking an international evidence review to identify an appropriate community nursing/midwifery model that will deliver Slaintecare objectives. The evidence review is now complete, and a number of models are being scoped and analysed further with a Sláintecare delivery focus. | DoH | Q2 |

| Clification and April and Plans | | Dall a salala DAC | | Org | Dell' control |
|--|--|---------------------------|---|--------------------------|------------------------|
| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Responsible for delivery | Deliverable Quarter |
| . rog.aes | Demerane | otatas - | Deliverable will be dependent on identification and stakeholder agreement of a | ioi delitei y | Quarter |
| | Submit an evaluation of the Framework for Safe Nurse | | community nursing/midwifery model to test in this phase of Framework | | |
| | Staffing and Skill Mix in Community Care Settings for the | | development following analysis and engagement with international | | |
| | Minister's consideration | Minor Delay | counterparts. | DoH | Q4 |
| | Oversee, co-ordinate, and report on Implementation of the | | Implementation underway. First meeting of SWIG took place on 29/6/23. | | |
| | recommendations of the Report of the Strategic Workforce | | Stakeholder engagements with recommendation owners in progress and a | | |
| | Advisory Group on Home Carers & Nursing Home Health Care | | draft implementation plan has been circulated for review. Recommendation 9 | | |
| | Assistants | On track | implemented. | DoH | Q4 |
| | | | Implementation of the new model due to be completed by end 2023. Phase 1 | | |
| | | | is complete (34 WTE), Phase 2 (30 WTE) is underway (4 WTE Posts | | |
| | | | Commenced, 3 WTE Posts at Contracting Stage, 11 WTE Posts at Pre- | | |
| | Oversee implementation of final stage of reformed public | | Clearances stage and 8 WTE posts at interview stage) with planning for Phase 3 | | |
| | health model as envisaged in Crowe Howarth report | On track | (20 WTE) underway and expected to be completed by end Dec 23. | DoH | Q4 |
| | | | There have been significant increases in number of doctor training places. | | |
| | | | €4.6m was provided in Budget 2023 for additional intern and post-graduate | | |
| | | | medical training places. This measure supports medical workforce planning and | | |
| | | | more doctors in specialist training programmes. This represents a target | | |
| | | | increase of 133 specialist training doctors in the health service. | | |
| | | | An additional 24 Intern posts were provided in July 2023 bringing the total | | |
| | Increase postgraduate medical education and training places | | number of intern training places available to 879. The recruitment process is almost complete, and trainees are due to start their news posts in July 2023. | | |
| | and supply of medical professionals in collaboration with HSE | | An Additional 59 new postgraduate training places have been provided in July | | |
| | NDTP and key stakeholders in the context of the Forum of | | 2023 to those specialties whose training programmes are required to expand | | |
| | Postgraduate Medical Training Bodies Strategic Framework | | to meet current workforce planning requirements and don't have | | |
| | 2021–2030 with a focus on (i) medical workforce planning (ii) | | existing/suitable non-training posts to convert to training. The recruitment | | |
| | reform of medical education and training, (iii) policies to | | process for the 59 postgraduate training posts has been completed and | | |
| | support recruitment and retention of doctors. | On track | trainees are confirmed to start in these new posts in July 2023. | DoH | Q3 |
| | | | The Taskforce Interim Recommendations Report was published in April 2023, | | |
| | | | with Interim recommendations for immediate implementation by the HSE. | | |
| | | | A national Steering Group, chaired by the HSE CCO and National Director of HR, | | |
| | | | has been established to oversee implementation together with working groups | | |
| | | | at national level. All hospital groups have been directed to put in place local | | |
| | Report on progress of the Report and recommendations of | | implementation groups to progress this work which includes infrastructural, | | |
| | the National Taskforce on NCHD Workforce which aims to | | education and training improvements on sites to support NCHDs. | | |
| | improve NCHD structures and supports at clinical site level in | | The second and final phase of the Taskforce is developing medium to longer | | |
| | Ireland. | On track | term recommendations by the end of October 2023. | DoH | Q4 |
| | Complete Health and Social Care Strategy and Action Plan | On track | Work on the strategy and action plan is complete | DoH | Q2 |
| | | | The Health and Social Care Planning Projection Model will provide demand and | | |
| | | | supply projections of numbers required in medicine, nursing and HSCPs | | |
| | | | spanning short- (3-5 years), medium- (5-10 years) and long-term (18-20 year) | | |
| | Develop Health and Social Care Workforce Planning | | time horizons. Work on the planning projection model is due to be completed | | |
| | Projection Model and Gap Analysis | On track | in quarter 3 of 2023. | DoH | Q3 |

| Sláintecare Action Plan: | | Deliverable RAG | | Org Responsible | Deliverable |
|--|--|--|--|--------------------|-------------|
| Programmes | Deliverable | Status | Deliverable Comment | for delivery | Quarter |
| | Report on recommendations for health and social care workforce reforms | On track | DOH worked in collaboration with the HSE National Health and Social Care Professions Office to develop an Advanced Practice Framework for Health and Social Care Professionals. Work is underway to establish key milestones and deliverables for advanced practice for Health and Social Care Professionals. | DoH | Q4 |
| Programme 2 Project 2 – Implement Sláintecare Healthy | Deliver targeted initiatives through 20 Slaintecare Healthy Communities to address health inequalities including: • Smoking Cessation services • Healthy food made easy courses • Social prescribing • Parenting courses | On track | All HSE staff in place for SHC based teams and all services operationalised. 14 of 19 Community Food and Nutrition workers recruited. All local launches completed. Data not yet available. It is currently being collated and verified. Seed funding initiatives have been identified and are being rolled out in the 19 | HSE | Q4 |
| Report on recommendations for health and social care workforce reforms Deliver targeted initiatives through 20 Saintecare Healthy Communities to address health in equalities including: **Smoking Cessation services** **Project 2 – Implement Slaintecare Healthy Communities to address health inequalities including: **Smoking Cessation services** **Programme** Project 2 – Implement Slaintecare Healthy Communities to address health inequalities including: **Smoking Cessation services** **Inabit Prod made easy courses** **Social prescribing** **Spoking Cessation services** **Parenting courses** **Social prescribing** **Social prescribing** **Parenting courses** **Social prescribing** **Parenting courses** **Social prescribing** **Parenting courses** **Social prescribing** **Social prescribing** **Parenting courses** **Parenting courses** **Social prescribing** **Parenting courses** **Pa | communities by the Local Development Officers. SHCP 2022 Progress Report | DoH | Q3 | | |
| | local level through the Sláintecare Healthy Communities Programme | On track | | DoH | Q4 |
| | | Minor Delay and HSE and is scheduled for considerati | and HSE and is scheduled for consideration by Cabinet on 25 July 2023. | HSE | Q1 |
| | processes and relationships for HSE national and HSE HEALTH | On track | will be a key dependency to the Health Region SLT structure and ISD structure. ISD workstream workshop took place on 30 June 2023 to further build on outputs from previous workshops. Outputs from these workshops will feed | HSE | Q3 |
| Programme 2 Programme 2 Programme 2 Programme 3 Programme 4 Programme 5 Programme 5 Programme 6 Programme 6 Programme 7 Programme 7 Programme 7 Programme 7 Programme 8 Programme 8 Programme 9 Progra | Sanction is awaited by DPER to proceed, and all information has been returned. Tender outcome agreed for executive search and PAS ready to proceed. | HSE | Q3 | | |
| • | | Minor Delay | begin following these appointments. Implementation Roadmap sets out plan to | HSE | Q3 |
| | boundaries aligned with RHA boundaries to include associated changes regarding HR and Finance | On track | Geographical Impact Analysis is ongoing and is providing information to assess the impact/risk of HG and CHO moving to new geographical boundaries. Outputs will inform Due Diligence process, programme and transition planning. | HSE | Q4 |
| | , , | On track | Awaiting Government approval of Implementation Plan | DoH | Q4 |
| D | and young people in CHO 5 & 7 with a view to testing the | On track | | HSE | Q3 |
| · · | | On track | | DoH | Q2 |
| Obesity Policy and | with particular focus on healthy weight campaign, food reformulation and developing healthy eating guidelines for | On track | Phase One of Healthy Weight campaign ran in autumn 2022, to be re-run quarter 2 23. Following review Phase 1A will be developed and run by end 2023. Reformulation Task Force on track to deliver work programme. Healthy Eating Resources for older persons launched in June 2023 and FSAI scientific | DoH | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|-------------|---------------------------|--|------------------------------------|------------------------|
| | | | committee work on HEG for teenagers has commenced. FSAI published the first Reformulation Taskforce Annual Report in March 2023. | | |
| | | | | | |

Sláintecare Action Plan 2023 - project deliverables status as of June

Enabling Programmes

| Sláintecare Action Plan: | | Deliverable | | Org Responsible | Deliverable |
|----------------------------|--|-------------|---|----------------------------|-------------|
| Programmes | Deliverable | RAG Status | Deliverable Comment | for delivery | Quarter |
| | | | First National End of Life Survey was launched on 28 March, results due for | | |
| | | | publication quarter 1 2024 | | |
| | | | Results of the first National Maternity Bereavement Experience Survey and | | |
| | | | HSE quality improvement response were published on 18 May. | | |
| Enabling Programme | | | Review of National Inpatient Experience Survey in progress - due for | | |
| | Deliver the expanded National Care Experience Programme suite of surveys, | | completion by year end. | | |
| Patient Safety and | embedding patient experience as a key measure within the system through | | Development work on the first National Mental Health Experience Survey in | | |
| Quality Initiatives | the HSPAF quality domain. | On track | progress and will be ongoing in 2023. | DoH | Q4 |
| | Establish a working group to develop an implementation plan on better | | | | |
| | engagement – The Health Services Patient Engagement Road Map Launch, | Camanlata | This delicearhie is a surrequest. | HCE | 0.3 |
| | with equal HSE/Patient representative membership | Complete | This deliverable is now complete | HSE | Q2 |
| | Publish the first monthly nationally representative survey reporting on public | Daniel an | An alternative approach is under discussion to look at trust in the HSE and | 1165 | 0.3 |
| | levels of trust in the HSE | Pending | updates on this are expected in early quarter 3. | HSE | Q3 |
| | | | The Health Region Implementation plan was moved forward and is now | | |
| | | | expected to be discussed by Government on July 18. A range of public, staff | | |
| Enabling Programme | | | and partner communications have been developed, to share update on the plan, the content, and open a process of ongoing updates over the coming | | |
| 2.100.11.15.1.108.01.11.11 | | | year of organisational change. A consultation process was completed to | | |
| Public and political | Deliver an integrated communications and engagement programme to | | agree names for the new Health Regions, and the HSE.ie public and staff | | |
| engagement and | support the rollout of the HSE Health Regions and design an effective | | websites have updated content. We continue to prepare staff, public and | | |
| empowerment | operating model for HSE Health Regions communications teams | On track | partner information to issue when the implementation plan is published. | HSE | Q4 |
| | Prepare and Publish the Sláintecare 2022 progress report | Complete | Sláintecare progress Report published on 28 March | DoH | Q1 |
| | Prepare & publish Sláintecare Action Plan 2023 | Complete | Action Plan published on 28 March | HSE ff e g HSE | Q1 |
| | Initiate engagement to inform development of Sláintecare Implementation | | · | | |
| | Strategy & Action Plan 2024 – 2026 | Complete | Concept note approved by Programme Board on 21 March | DoH | Q2 |
| | · · | | Programme Board approval on 7 June of update on draft Strategy and Action | | |
| | Finalise and publish Sláintecare Implementation Strategy & Action Plan 2024 | | Plan. Stakeholder engagement continuing with Departmental, inter- | | |
| | - 2026 | On track | Departmental and project leads workshops planned for July. | DoH | Q4 |

| Sláintecare Action Plan: Programmes | Deliverable | Deliverable RAG Status | Deliverable Comment | Org Responsible for delivery | Deliverable Quarter |
|--|---|---------------------------|---|------------------------------------|------------------------|
| | Communicate on progress of key initiatives including: • Healthy Ireland – Healthy Weight and Citizen Engagement • Women's Health Action Plan • Waiting Lists Action Plan • Implementation of HSE Health Regions | On track | Proactive communications continue via press releases, Factsheets, technical briefings, social media and identified media engagement opportunities, in relation to the priority areas of access, affordability and improving the quality of our health services. Planning of media events and Ministerial visits to healthcare settings around the country continue in respect of building the profile of the integrated model of care across all settings. These visits are raising public awareness by building the profile of Enhanced Community Care networks. Working with our HSE colleagues and engaging with media and other stakeholders through the local and national media and social media channels of the Minister and the Department. WHTF Menopause Awareness Campaign Part 2 complete Mar-Apr 2023. Women's Health Week in March highlighted women's health developments, including launch of Women's Mental Health report and the first Women's Mental Health Charter. Announcement of new National Endometriosis Framework, expansion of Free Contraception Scheme in January, updates on tender process for clinics to offer publicly-funded IVF to commence in September, opening of 13th of 20 planned Ambulatory Gynae Clinics. Waiting List Action Plan - Press Release issued to coincide with the publication of the Waiting List Action Plan 2023 and PR for monthly waiting list figures and update on Surgical Hubs. HSE Health Regions Communications planning with HSE. Engagement - over 2000 stakeholders have been engaged in relation to the design and implementation of Health Regions to date in 2023 and political engagement also undertaken. HI Older Adults Social Connections (Loneliness) Campaign complete Feb — Apr 2023. HI SciComm Collective Peer 2 Peer Social Media Campaign ongoing Apr — Nov 2023. HI Proactive PRs e.g., Men's Sheds funding, GAA Walking Tracks, Active Schools Week, National Sexual Health Strategy review. SIIF Learning Network Event took place and Sláintecare hosted workshop at ICIC23. Sec Gen and HSE CEO provided Sláintecare updates | DoH | Q2 |
| | Communicate on progress of key initiatives including: • Healthy Ireland – Healthy Weight and Citizen Engagement • Women's Health Action Plan • Waiting Lists Action Plan | | HI Young Adults Social Connections (Loneliness) Campaign in development | | |
| | Implementation of HSE Health Regions Sláintecare Integration Fund webinars & Learning Network meetings | On track | for quarter 4. HI Healthy Weight Campaign in development for quarter 4 2023 / quarter1 2024. | DoH | Q4 |