



Rialtas na
hÉireann
Government
of Ireland

Tionscadal Éireann
Project Ireland
2040




Capital Plan 2022

(Building and Equipment)

(Version 3.0)

Project Ireland 2040 is the overarching policy and planning framework for the social, economic and cultural development of our country. The Capital Programme provides significant public investment in health infrastructure to meet current needs, to cater for an estimated population growth of one million people and to respond to the changing demographic profile in Ireland. It will also support the realisation of a vision for a high quality, safe, accessible and sustainable healthcare system. The provision of capital funding is enabling this, and in 2022 investment in healthcare infrastructure and equipment will be €932m, plus a further €93m, retained centrally (i.e. not allocated to the Health Vote) within central government contingency funding in relation to capital measures which may be required in the response to the COVID-19 pandemic.



The 2022 HSE Capital Plan places a primary focus on the experiences of the patients and all who engage with the HSE through the provision of healthcare estate. This in turn is a key enabler for the delivery of a quality healthcare service. Modern infrastructure and equipment are a crucial part of the provision of a safe health service and ultimately a positive patient experience.

The funding allocated for 2022 will deliver a range of acute and community projects across the country. A significant allocation of funding to deal with infrastructural risk, replacement of equipment and ambulances is also included. This investment will provide increased capacity in the health system and will support the delivery of Sláintecare.

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1.1 Governance

The first draft of this Capital Plan was completed in November 2021, and was presented to the Executive Management Team and the Audit and Risk Committee of the HSE. The draft document incorporated comments from these groups. Following consultation during the drafting process, the final document was shared with the Department of Health.

1.2 Strategic Context and Corporate Plan

The National Planning Framework (NPF) guides high-level strategic planning and development for the country, seeking to ensure that as the population grows, that growth is sustainable. The finalised NPF, alongside the ten-year National Development Plan is together one plan to guide strategic development and infrastructure investment at national level. The vision set out under the Framework based on a set of values, will ensure Ireland's long-term social progress for all parts of the country, and is consistent with the projected one million increase in population. It draws upon lessons learned from the National Spatial Strategy and highlights a vision of success based on better choices compared to a 'business as usual' approach.

The overarching vision and long-term policy direction for Ireland's healthcare system is set out in the 'Sláintecare Report' (2017). The *Sláintecare Implementation Strategy* identifies capital investment as a critical enabler of the reform proposed in Sláintecare, acting as a catalyst for implementation of a revised model of care and the modernisation of service delivery. A major principle of Sláintecare is that best health outcomes and value for money, can be achieved by re-orienting the model of care towards primary and community care where the majority of people's health needs can be met locally in a high quality integrated system. Capital investment has a key role to play in enhancing service provision, ensuring the delivery of high quality and safe health and social care, and as an enabler of the reforms set out in Sláintecare.

The HSE Corporate Plan for the period 2021-2024 sets out a vision and strategy for service delivery and outlines the aims of the organisation for the period. The transformation described in the Corporate Plan focuses on enabling the delivery of 'Sláintecare' by moving care from a hospital to community setting, addressing access to care and ensuring value for money. The Corporate Plan provides a context for necessary capital developments in primary, community and acute settings, including the construction of new or expanded facilities.

The HSE will finalise in the first quarter of 2022, a new strategy, which will focus on a new and progressive approach to capital infrastructure planning. The HSE Asset and Property Management Strategy will encompass lands, buildings and major items of medical equipment and will adopt a strategic 20-year view of investment decisions incorporating rolling 5-year interim review cycles. The Strategy will support development and equipping of new facilities and the modernisation and optimum utilisation of existing facilities. The HSE Asset and Property Management Strategy will create opportunities to maximise our assets, generate efficiencies, develop synergies, and produce improvements where required. The Strategy will be a key enabler for national policies and strategies including Sláintecare, climate and sustainability, e-health, health and well-being, healthy towns and equality of access to services.

Over the duration of the plan, key capital developments in line with stated objectives will be progressed and aligned to the objectives of the HSE Corporate and Capital Plans, the Programme for Government, and *Sláintecare*.

1.3 Capital Plan

The Capital Plan is a one-year plan within the delivery of the HSE Capital Programme, reviewed annually. The HSE Board is required to provide initial approval for the Plan. The Plan forwarded to the Minister for Health for approval, with the consent of the Minister for Public Expenditure and Reform, is in accordance with the Health Act 2004, as amended by the Health Service Executive (Financial Matters) Act 2014. Funding for future years has been allocated following a review of the '*Project Ireland 2040: National Development Plan 2021-2030*' by the Government and will be subject to the annual Estimates process.

These key capital developments include:

- Contractually committed projects in construction in the acute sector, including the National Children's Hospital, contractually committed projects in design such as emergency department projects, and deficits identified during the COVID-19 pandemic emergency response, including increased intensive and critical care capacity. Also included are enhanced infection control developments and additional bed capacity
- Continuing the programme of delivering primary care accommodation to meet the commitment to provide care closer to home, incorporating developments associated with the rollout of the Enhanced Community Care Programme in line with *Sláintecare*
- Maintain progress on social care initiatives, including improving older persons' residential facilities to meet HIQA compliance standards, and progressing the person-centred model of housing for intellectual disability by continuing with de-congregation programmes
- Continue initiatives for Mental Health Services, including improving residential facilities to meet MHC compliance standards
- Maintain investment in minor capital initiatives, the equipment replacement programme and the ambulance replacement programme to support patient safety, clinical and infrastructural risk
- Progress initiatives for climate action and energy efficiency through design and test projects, in partnership with the Sustainable Energy Authority of Ireland (SEAI), to continue achievement of Government targets
- Other Government priorities such as the National Maternity Hospital (relocation to St. Vincent's Hospital Campus) and radiation oncology

Capital Funds advanced to the HSE annually are for the delivery of core capital infrastructure and equipping, as outlined in the annual Letter of Determination. It sets out the approved level of expenditure under various sub headings. Capital and Estates has engaged with the Health Infrastructural Division of the

Department of Health in developing this Capital Plan. This engagement will continue with ongoing progress reporting on the delivery of the Plan.

Capital and Estates will ensure that all individual projects in the Capital Programme, are assessed and managed, in accordance with the DPER Public Spending Code. The delivery of the Capital Programme, once approved by the HSE and the Minister, is primarily the responsibility of the National Director, Capital and Estates. Governance procedures within Capital and Estates is outlined in the Capital Projects Manual and Approvals Protocol, adhered to by the National Capital and Property Steering Group, corporate and local Capital and Estates offices and all project managers. This also ensures compliance with the Public Spending Code. The management of capital projects is in accordance with the HSE National Financial Regulations and the Department of Public Expenditure and Reform Capital Works Management Framework. Capital and Estates is also involved in the development and delivery of a number of Public Private Partnership (PPP) projects, which complies with the Public Private Partnership Guidelines, 2019.

1.4 Project Governance

The role of the HSE National Capital and Property Steering Committee is to appraise all project submissions, ensure compatibility with HSE service priorities, monitor compliance with policies, recommend the selection of projects for inclusion within the Capital Plan and ensure alignment with the National Service Plan. There is an established protocol, currently under review, for the appraisal, initiation, management and administration of all capital projects within the Capital Plan, underpinned by the aforementioned '*Capital Projects Manual and Approvals Protocol*', 2018, which aligns with the Public Spending Code.

2.0 Review of Capital Plan 2021



2.1 Ongoing Operational Management of COVID-19

Capital Plan, 2021 was prepared in the context of resuming health services, preparing for the expected pressures associated with winter, and delivering projects in the context of the continuing prevalence of COVID-19. Capital and Estates worked with the services to respond comprehensively to ongoing challenges and create an environment that does not result in outbreaks. Key to meeting these challenges was the provision of additional capacity and adherence to infection prevention and control guidance. A sustainable and comprehensive end-to-end process for testing followed by the provision of facilities for vaccinating the population was also a core part of the function of Capital and Estates in 2021.

2.2 COVID-19 Operational Deliverables

The total allocation for COVID-19 related expenditure in 2021 was €130m. The completion of emergency capacity works amounted to €12.5m. Delivery of additional permanent capacity at several locations nationally was through this funding stream also. An additional €45m for minor capital projects to enable infection control measures such as streaming of patients and staff, and separation and segregation measures to assist in the return and delivery of non COVID-19 services continued. Provision for this work in 2022, albeit at lower levels of expenditure, will be accounted within the relevant general headings in the Capital Plan.

The experience of the services in managing the pandemic required investment in a number of service continuity or additional capacity projects. These focused mainly on the provision of testing centres and vaccination centres to manage the impact of the disease, additional bed capacity and addressing other infrastructural deficits and capabilities.



COVID-19 Total
Funding in 2021
was €130m

Permanent additional capacity at: Mater
Misericordiae Hospital, Dublin, Mallow, Kilkenny, and
the Bone Marrow Unit, St. James' Hospital, Dublin.
Additional Community Capacity at Blarney and
St. Mary's, Cork

2.3 Impact of COVID-19 on Capital Plan 2021

Impacting on the delivery of the HSE Capital Programme in 2021 were a number of factors associated with the ongoing management of the pandemic. The principle factors were:

- Difficulty in accessing work areas in Community and Acute facilities due to COVID-19
- Anticipation of significant expenditure on “Winter Plan” projects which were at early stages of design
- Time and resources expended delivering key infrastructure including vaccination centres (revenue funded) and test centres (low capital cost)
- Many construction companies experienced challenges in sourcing materials and labour during the pandemic. The delayed recommencement of works caused an impact on some projects
- The tender processes on a significant number of construction projects was paused due to the ongoing management of the pandemic and the repurposing of staff
- The ongoing requirement to review and reconfigure the healthcare Capital Programme in light of deficits brought into focus by the pandemic.

2.4 Projects Related to COVID-19

Acceleration of capital projects delivering additional acute hospital capacity, critical care capacity, intermediate care or step-down capacity and associated equipping received priority in 2021, as pressure on the system increased following further waves of the disease. Many of the projects considered related to service continuity including return to work safely protocols and the implementation of infection prevention and control measures. Resourcing of this work was through dedicated COVID-19 Minor Capital Programme resources.

Funding allocated was within the following parameters:

- Projects already on Capital Plan 2021, not funded to-date, and within the initial prioritisation process.
- Projects that accelerated additional capacity.
- Service continuity or capacity, minor capital allocations that focused primarily on infection control, streaming of patients or staff, separation or segregation issues and those, which assisted the return to normal service provision.
- New priorities, which arose from the experience of the service in dealing with the pandemic.
- New projects that focused on infrastructural and capacity deficits identified over the last number of months.
- An increase in funding for the equipment replacement programme.

Vaccination
Centre
Cork City
Hall



2.5 Capital Expenditure 2021

The capital allocation for 2021 amounted to €983.17m. An outline of the allocated funding is in table 2.a.

Table 2.a

2021 Capital Allocations	€m
Known Allocations	770.00
Capital Income	15.00
Rev Subhead M4 - Covid-19 Actions	130.00
Carryover to 2021	68.17
Total Funding Available	983.17

Table 2.b, outlines the 2021 capital allocation per project/care group as well as the projected expenditure as of end Q3 2021. Expenditure on the National Children's Hospital is projected to significantly exceed the original allocation for the year. This is due to significant progress in the construction works. This additional expenditure is offset by slippage on other projects within the overall programme. Two areas significantly under profile are Older Persons projects and Acute Projects. COVID-19 factors affecting progress are set out earlier in section 2.3. In addition, construction inflation has risen to a high level, resulting in some contractors unable to stand over pricing. This resulted in significant delays, due to the requirement to move to second and third preferred bidders as well as requiring re-tendering in some instances.

Table 2.b

2021 Capital Allocations and Projected Expenditure	Allocation €m	Projected Full Year Expenditure (as at end Q3 2021) €m
National Children's Hospital	198.00	282.00
National Forensic Mental Health Services	3.62	16.50
Radiation Oncology	35.00	23.48
National Maternity Hosp. to St. Vincent's University Hosp.	15.00	26.98
Primary Care	25.60	27.86
Primary Care PPP	17.00	17.45
Social Care - Older Persons (HIQA)	111.00	69.18
Social Care - Older Persons (PPP)	8.00	3.50
Social Care - Disability (including de-congregation)	20.00	11.82
Mental Health	15.00	6.31
National Rehabilitation Hospital (Phases 1 & 2)	-	4.00
Infrastructural Risk	60.00	58.93
Equipment Replacement Programmes (including NSS - BreastCheck)	66.28	81.63
Ambulance Replacement Programme	14.50	16.50
Ambulance Projects	11.50	8.74
Acute Projects (including Covid 3, 2021)	294.67	222.20
Non-Acute Projects (including Covid 3, 2021)	40.00	48.22
National Development Programme/Sláintecare	5.00	0.13
Emergency Covid-19 Works (Covid 1) (New Subhead - M4)	10.00	12.54
Covid-19 Minor Cap (Separation, etc.) (Covid 2)	33.00	45.00
Totals	983.17	982.97

It should be noted, end of year projections are based on the review at end of Q3 2021. Capital expenditure projections are under further review and discussions are ongoing with the Department of Health on a potential carryover of any underspend in 2021 if required.

3.0 Capital Plan 2022



3.1 Context for Capital Plan

The Capital Plan for 2022 takes cognisance of Government health strategies and publications, referenced throughout this document, the HSE Corporate Plan 2021-2024 and the 2022 Letter of Determination. This section of the document provides details of the capital investment programmes and projects funded in 2022. Projects funded in the Capital Plan 2022 include those arising from Government priorities such as enhanced community care, climate action, the prevailing challenges within the healthcare environment, specifically COVID-19; other key identified risk areas, national strategies and health service objectives. These priorities are reviewed by the Department of Health. Input from frontline services and Capital and Estates provided the assessment mechanism, with support and strategic input at corporate level within the organisation. Appendix 4(b) in the National Service Plan lists all capital projects for completion in 2022. Completion of all of these projects will be in accordance with the Public Spending Code.

3.2 National Development Plan 2021-2030 and *Sláintecare*

Capital and Estates worked with the Department of Health in making a submission to DPER on the review process in mid - 2021. The submission for the ten-year period was €19.1bn with the requirement identifying €1.46bn needed in 2022. The outcome of this process published in autumn 2021, is a revised NDP setting five-year capital ceilings out to 2025.

3.3 Capital Plan 2022

The Letter of Determination 2022, from the Department of Health on 2nd November 2021, sets out the level of capital funding available for building, equipping and furnishing. The breakdown of the funding is set out in table 3.a below.

Table 3.a

Heading	Value €m
Original Notified Allocation	865.00
Capital COVID-19 Supplementary Funding	50.00
Capital Income	17.00
Sub-Total	932.00

A further €93m retained centrally (i.e. not allocated to the Health Vote), within central government contingency funding in relation to capital measures, and which may be required in response to the COVID-19 pandemic.

The annual Capital Plan submitted to the Department of Health takes in to account contractual commitments, investment priorities and funding available.

The level of actual contractual commitment resulting from the progress of projects in 2021 and the proposed expenditure in 2022, together with the remaining funding is in table 3.b.

Table 3.b

2022 Contractual Commitments & Remaining Funding		€m
Construction Allocation		932
Contractual Commitments		707
Remaining Funding		225

A further €93m retained centrally (i.e. not allocated to the Health Vote), within central government contingency funding in relation to capital measures and which may be required in response to the COVID-19 pandemic.

The funding requirements for 2022 are summarised in table 3.c below.

Table 3.c

2022 Capital Plan Categories	Funding Requirements €
Acute – Capacity	98.91
Acute - Critical Care	14.01
Acute - Diagnostics/Laboratories	46.77
Acute – Emergency Departments	7.85
Acute - Maternity/Paediatric	6.65
Acute – Trauma	7.38
Acute Projects (e.g. Outpatients, Mortuaries, Rehabilitation, Infrastructural Upgrades, Theatres etc.)	55.76
Acute Projects (Sub-total)	237.32
Ambulance Replacement	14.50
Ambulance Projects	4.71
Climate Action and Sustainability	10.00
COVID-19 Outstanding Emergency Response Payments	3.14
Disability (including De-congregation)	12.59
Enhanced Community Care	22.50
Equipment Replacement Programme	65.00
Health and Wellbeing	2.41
Infrastructural Risk	55.27
Mental Health	14.61
National Children’s Hospital	352.00
National Forensic Mental Health Services Hospital	3.30
National Maternity Hosp. to St. Vincent’s University Hosp.	10.98
Community Services	25.00
National Rehabilitation Hospital	0.23
Primary Care	23.18
Primary Care PPP	17.50
Radiation Oncology	32.71
Social Care (HIQA) Older Persons	118.06

3.4 Capital Plan 2022 Project Prioritisation Process

This Capital Plan contains projects approved by the HSE National Capital and Property Steering Committee. This is in accordance with the process outlined in the introduction to this document. Prioritisation and re-profiling of some projects is necessary to remain within allocation. Prioritisation criteria as outlined in table 3.d below, were discussed with and agreed by senior officials of the Department of Health and the HSE. A number of project evaluation teams formed by care group undertook the project prioritisation process for 2022. All projects, in accordance with priority were evaluated and ranked.

Table 3.d

	Criteria	Weighting
1.	Patient Safety and Clinical Risk	1
2.	Regulatory Requirement and Compliance	1
3.	Alignment with Sláintecare	0.8
4.	Infrastructural Risk	0.8
5.	Deliverability and Timescale	0.2
6.	Climate Action	0.2

Capital and Estates provided the project evaluation teams with a list of all projects recommended for inclusion in the Capital Plan for 2022, along with the projects previously evaluated for the 2021 Capital Plan. This list contained the name, location and a brief description of each project, the project status, total project cost and the 2022 funding requirements. Following the evaluation process, an updated prioritised project list for inclusion in Capital Plan 2022 was agreed. Consultation with Community Health Organisations and Hospital Groups occurred as part of the process.

Projects achieving the highest scoring have been included in Capital Plan 2022, up to the level of funding available. These projects are listed in Appendices 1 and 2 at the end of this document. A review of projects in design took place as part of the evaluation process, and will be considered when finalising Capital Plans 2023 and beyond.

The project evaluation and selection process this year demonstrated that:

- The priority programmes and projects will be progressed, as they rated highly.
- The additional capacity projects will be progressed, since they also rated highly.

3.5 Risks and Challenges

There are a number of risks associated with this Capital Plan, which include:

- Projects allocated available funding in 2022 will have a significant impact on the projected expenditure in 2023, 2024 and the following years.
- The *Living with COVID-19 Capital Programme* has increased the projected capital funding requirements.
- Expenditure on the new National Children's Hospital was significantly over profile in 2021 due to significant progress in construction. Future fluctuations on the NCH project will have an impact the remainder of the HSE Capital Programme, including the Capital Plan 2022 and 2023.
- The impact of current and future construction inflation on all projects, as well as the impact of Brexit on the supply chain.
- Availability of resources (material and human) will impact ability of construction sector to deliver significantly, also influencing cost effectiveness
- Unidentified clinical and/or infrastructural risk that may arise, and is not funded in this programme.
- Increased costs due to new building standards and regulations.
- Any underspend in 2021 not carried over to 2022.
- Achievement of Government targets on climate action.

3.6 Ongoing Management

The dynamic environment that exists because of the pandemic, poses several challenges in respect of the management of the Capital Plan. These are largely associated with the risks and challenges identified above and the requirement for continuous management and review. Factors that will influence the iterative nature of the plan will be:

- The ongoing impact of living with COVID-19, on the delivery of health services, including the continuation and management of test and trace and vaccination programmes.
- Expenditure on the new National Children's Hospital will continue to be re-profiled and future fluctuations on expenditure will influence the remainder of the HSE Capital Programme.
- The impact of future major projects and their influence on the Capital Programme.
- The impact of current and future construction inflation on all projects is indeterminable at this time.

An agile approach in the management of the Capital Plan is required to ensure comprehension of prevailing challenges and overarching priorities in the final document. The significant investment in health infrastructure aspires to meet current needs, cater for population growth and respond to the changing demographic profile in Ireland. Ultimately, it aims to enable the realisation of the vision of a high quality, safe, accessible and sustainable healthcare system.

3.7 Community Care Priorities and Initiatives 2022

The following programmes identified as being the priority areas for funding for community services in Capital Plan 2022. These priorities align to the *Sláintecare* Programme.

3.7.1 Enhanced Community Care Programme

The ECC Programme aims to deliver increased levels of healthcare with service delivery reoriented towards general practice, primary care and community-based services. The focus is on an end-to-end pathway that will prevent admissions to acute hospitals where it is safe and appropriate to do so.

Initial proposals for both permanent and interim solutions have been developed through a comprehensive process of engagement, by the ECC Capital Work-stream with input and collaboration from CHOs, HSE Capital and Estates and Clinical Programmes. Relevant papers were provided through the COO, CCO and CSO functions at various decision points through the process.

The permanent solutions are currently subject to a review and approval process in accordance with the HSE Capital and Property Approval Protocols and DPER Public Spending Code. These will be subject to ongoing consideration and review in the context of the development of the wider ongoing HSE Property Strategy and associated consideration of the utilisation of existing facilities.

To ensure all permanent solutions are progressed to meet proposed completion timeframes, capital funding will be made available as required in 2022 and beyond, to progress early phases of individual projects' capital processes. In the Capital Plan 2022, €22.5m is provided to deliver the interim accommodation solutions as well as progressing the permanent solutions.

Relevant interim and permanent solutions will be brought forward in due course for Board approval.

3.7.2 Primary Care

Primary care is an integral component of *Sláintecare*, and this is reflected in the HSE 2022 National Service Plan, with the continued provision of additional primary care centres to accommodate the necessary services. Where appropriate accommodation is not available, new Primary Care Centres (PCCs) will be procured through operational lease agreements and through exchequer capital funding. Provision is made in the 2022 Capital Plan for the unitary payment for PCCs already delivered via PPP.

The Primary Care Centre Programme also provides accommodation for services other than primary care, including; community mental health services, disability services, environmental health services, accommodation for Tusla, ambulance rapid deployment points and civil registration services. Capital funding is provided to equip these Primary Care Centres on completion. Additionally in 2022, funding is available for the provision of diagnostics in Primary Care Centres. This is in line with the 'Sláintecare Implementation Plan'.

Projects anticipated to complete in 2022 include Newtowncunningham, Monaghan Town, Drumcliff, Ennis, Beara, North Sligo, Castleisland, Cobh, Arklow, Fermoy, Enniscorthy and Thomastown

For completeness in respect of this heading, refer to appendices 1 & 2

Funding is allocated in Capital Plan 2022 to advance a number of projects including Rowlagh/North Clondalkin, Kilbarrack, Finglas, Roxtown (Limerick City) and Portlaoise



Ballyboden Primary Care Centre, Co. Dublin

3.7.3 Social Care – Older Persons

In January 2016, Government announced a comprehensive programme of investment in public residential care, Community Nursing Units (CNUs). The programme was in response to the introduction of the '*National Residential Care Standards for Older People*' published by HIQA, and the requirement that all facilities providing long stay beds be registered, and comply with these standards.

As the programme has progressed, the HSE and the Department of Health have continued to review progress in line with normal reporting and monitoring arrangements. Recognising the requirement for HIQA regulatory compliance, and the residual impact of COVID-19, the HSE and the Department will continue to update plans for the completion of the Community Nursing Unit Programme.

A Public Private Partnership (PPP) procurement process is underway for the provision of 530 community nursing beds on seven sites. Planning permission has been granted for all locations and enabling works have been completed where required. The PPP project will be progressed in 2022, with construction work commencing on all sites.

Projects anticipated to complete in 2022 include the upgrade, refurbishment and construction of Community Nursing Units at Carndonagh, Falcarragh, Sligo, Raheen, Newcastlewest, Clonakilty, Blarney, St. Mary's Cork City, Cahersiveen, Listowel, Carlow and Drogheda.

For completeness in respect of this heading, refer to appendices 1 & 2

Projects to advance in 2022 in accordance with the Public Spending Code include the upgrade, refurbishment and new build of Community Nursing Units at Ballyshannon, Letterkenny, Roscommon, Tuam, Merlin Park (Galway), Limerick City, Ennis, Kanturk, Cashel, Leopardstown Park, Rathdrum, Athy, Mountmellick, Longford, Grangegorman, Belmullet and Ballina.



Community
Nursing Unit
Tymon North,
Dublin

3.7.4 Social Care – Disability

Services for those with physical, sensory, intellectual disability and autism are delivered in day, respite and residential settings. Service delivery is through a mix of HSE direct provision as well as through non-statutory Section 38 and 39 service providers, and private providers. Within disability services, this primarily relates to residential places and emergency provision.

Following a submission to the Department of Health in June 2015, a €100m programme, cash-flowed over five years within the Capital Plan was approved, to provide residential accommodation in the community for residents of institutional congregated settings. The submission was in response to the Department of Health 2011 policy document; *'The Congregated Settings Report – A Time to Move On'* and, the HIQA document; *'National Standards for Residential Services with Disabilities'* 2013. To date, accommodation for over 500 residents has been provided, with a focus on locations with the greatest non-compliance issues. The priority to date has been on the purchase of houses in the community and the adaptation of these houses to suit the requirements of residents. The programme, impacted significantly by COVID-19, will complete in 2022. Planning of the next phase is underway and will commence in 2022. In addition to HSE capital funding Capital and Estates will work closely with local authorities and approved housing bodies to avail of other Government funding through the Capital Assistance Scheme.

Incorporated in the funding allocated within this social care heading, Capital and Estates will also provide accommodation for disability network teams, therapy and day services. Provision may be in primary care centres where appropriate. Funding to deal with fire safety and infrastructural risk will also be included, within this allocation.



*De-congregated
Residence, Limerick*

The disability de-congregation programme will continue in 2022 with anticipated completion of projects nationwide. These include Cloonamahon, Co. Sligo, Daughters of Charity, Roscrea, Brothers of Charity, Limerick, Daughters of Charity, Limerick, St. Raphael's, Youghal. Further projects will initiate in 2022 as part of the overall programme

For completeness in respect of this heading, refer to appendices 1 & 2

Other disability projects to advance in 2022 include development of a national campus for excellence, for visually impaired children (ChildVision), a new community residence in Portlaoise, a new development for children's therapy in Carlow, new adult day services at the Cleary Centre, Donegal town, and accommodation for children's disability networks

3.7.5 Social Care – Rehabilitation Services

Phase one of the National Rehabilitation Hospital became operational in 2020. The project brief and business case for phase two of the redevelopment is currently being progressed and a capital submission in accordance with the Capital Projects Manual and Approval Process expected in 2022. Phase two consists of the replacement of the remaining services not accommodated in phase one, including therapy services, outpatient department, catering, administration and other support functions.

The rehabilitation unit at Roscommon University hospital is progressing following the appointment of the design team. Following a review of the original proposal, a revised scope is agreed increasing the number of beds to twenty.

3.7.6 Social Care – Palliative Care

Palliative care offers potential to improve significantly the experience of patients and their families and to shift care from acute hospitals to the community. Improving access to specialist palliative care inpatient beds for adults remains a challenge in a number of geographic areas. The Capital and Estates programme for palliative care will continue at a number of locations in 2022 including Tullamore, Letterkenny and Sligo. This includes the provision of new hospice facilities, all of which are funded or part funded by external partners, supported by some exchequer funding.

The Design and Dignity Grant Scheme, co-funded with the Irish Hospice Foundation, continues to fund small developments focused on end-of-life care, which provide family rooms in wards, family spaces and viewing rooms in emergency departments.

3.7.7 Mental Health

'Sharing the Vision' (2020), maintains the holistic view of mental health delivery. It is envisaged that a significant proportion of mental health services and supports could and should be provided as part of primary care, an approach reiterated in the '*Sláintecare*' report. As a result, mental health service accommodation is in primary care centres where appropriate.

Works substantially completed on the National Forensic Mental Health Service Hospital in 2021. The development consists of a 130 bed National Forensic Hospital, a 30-bed intensive care rehabilitation unit and a 10-bed child and adolescent mental health unit.

A new mental health ten-year Capital Programme is now in development, with the focus on upgrading existing facilities, replacing inappropriate community residential and non-residential facilities and the continued expansion of services. This will also include a major programme of anti-ligature works and continued implementation of Mental Health Commission recommendations in existing units.

Projects anticipated to progress in 2022 include the provision of an eating disorders specialist hub at Mount Carmel campus, Dublin and at Crisis House, Clonmel.

Projects to advance in 2022 include the extension of the CAMHS unit at Merlin Park, Galway, new adult acute mental health units at Naas General Hospital, the Mater Misericordiae University Hospital, St. James' Hospital and the upgrade of St. Michael's Ward in Mercy Hospital, Cork.

For completeness in respect of this heading, refer to appendices 1 & 2

3.7.8 Population Health and Wellbeing

A fundamental goal of developing a sustainable health service is to support and improve the health of the population. 'Sláintecare' recognises the importance of supporting people to look after, and protect their own health and wellbeing. Healthy Ireland is the national strategy for improved health and wellbeing, underpinned by a whole-system philosophy involving cross Government and cross-societal responsibility. The health system will continue to play an important leadership role in driving this whole-system shift towards a culture that places greater emphasis and value on prevention and keeping people well.

'Sláintecare' Joint Action Programmes position the prevention agenda front and centre, and 2022 will deliver a programme of work that will influence patient care. Capital and Estates is enabling a number of programmes of work that will assist the service in focusing on promoting and improving health and wellbeing as well as treatment and care. These include the continued expansion of BreastCheck at the Mater and St. Vincent's Hospitals, Dublin and the Fluoridation Programme of works in partnership with Irish Water.

3.8 Acute Hospital Services, Priorities and Initiatives

Acute Services provides local, regional and tertiary access to a range of assessment, diagnostic and treatment services. The following programmes identified as being the priority areas for funding for acute services in Capital Plan 2022. These priorities align to the *Sláintecare* Programme.

3.8.1 Paediatric Care

The ambulatory care facilities on the Tallaght hospital campus completed in 2021. The construction of the New Children's Hospital continues during 2022 and projected expenditure in the coming year for this project is €352m.

The paediatric in-patient ward in Cork University Hospital is progressing through design in 2022, as is the Neurosurgery Rehabilitation Unit for children over six years at Temple Street Hospital.



*Urgent Care Centre and OPD,
Tallaght Hospital, Dublin*

3.8.2 Cancer Care Programme

The National Cancer Control Programme (NCCP) leads the configuration and coordination of cancer services in Ireland. The 'National Cancer Strategy 2017-2026' sets out a clear vision for the development of cancer services and the NCCP is central to its implementation. 'The National Plan for Radiation Oncology' (NPRO), provides the strategic direction for the provision of radiotherapy services across Ireland. There are five public sites for radiotherapy (with an additional two private centres through service level agreement), which provide radiotherapy treatment in Ireland. Capital works are progressing across these sites on a phased basis and work on a new centre in UHG will continue through 2022. A rolling capital investment, reviewed annually, will aim to ensure that cancer facilities meet patient requirements and respond to new, evidence-based treatment opportunities. As set out in the National Cancer Strategy, Capital Plan investment in infrastructure, facilities, personnel and programmes in the designated cancer centres will have a goal of developing a Comprehensive Cancer Care Centre that will optimise cancer prevention, treatment, education and research. The development of a Comprehensive Cancer Centre is a Programme for Government commitment and is included in the National Development Plan 2021-2030.

Projects to complete in 2022 include the Bone Marrow Unit at St. James' Hospital, Dublin.

For completeness in respect of this heading, refer to appendices 1 & 2

Projects to progress in 2022 include an Oncology Unit at Kerry General Hospital, Aseptic Compounding Units in Tallaght, Letterkenny and Cork University Hospitals and a Haematology Oncology Unit at Dunmway, Cork.



Oncology Facility, Cork University Hospital.

3.8.3 Maternity Care

The National Women & Infants Health Programme leads the strategic development and organisation of maternity, general gynaecology and neonatal services in Ireland. The National Model of Care for Paediatric Healthcare Services describes the vision for the delivery of services to children and their families in acute and community settings. The focus of both the '*National Maternity Strategy 2016-2026 – Creating a Better Future Together*' and the Paediatric Model of Care, is on strengthening services by bringing together primary, community and acute services in an integrated way.

The delivery of maternity services in Ireland is through a network of 19 maternity hospitals and units in the acute hospital sector. Further to the '*National Maternity Strategy 2016-2026*', work in this area has focused on the development of structured maternity networks, including expansion of foetal scanning and access to allied health professional expertise. In addition, there have also been developments in relation to gynaecology and related services, including, the provision of sexual assault treatment units, and the development and ongoing implementation of models of care for ambulatory gynaecology and infertility."

The relocation of the National Maternity Hospital (Holles St.) to the St. Vincent's University Hospital campus is progressing. A number of enabling works and the decant facility (pharmacy block and additional floor to the multi-storey car park), were completed in 2021.

Projects to complete in 2022 include the upgrade to St. Patrick's Ward at the Coombe Hospital and Phase 1 of the expansion of the Neonatal Unit in Limerick.

Projects to progress in 2022 include the Acute Care Block at the West Wing, Rotunda Hospital, the Maternity Birthing Unit, Kerry General Hospital, Theatre Refurbishment at the Coombe Hospital and Maternity relocation to Limerick University Hospital.

For completeness in respect of this heading, refer to appendices 1 & 2

3.8.4 Emergency Medicine and Trauma Services

Addressing the challenges of accessing unscheduled care continues to be a key priority for the HSE. As the population grows and people live longer, the prevalence of chronic diseases and frailty increases and with this comes increased need for health services. Evidence shows that managing chronic disease appropriately in primary care reduces hospital emergency department presentations, hospital admissions and outpatient attendances. In addition to supporting the development and provision of infrastructure within the community, Capital and Estates are continuing to work with Acute Hospital Operations to deliver a number of projects to facilitate separation and segregation in emergency departments. The direction of travel for Trauma Services is set out in the Trauma System for Ireland 2018 Report. During 2022 phase 1a of the Major Trauma Centre at the Mater Misericordiae Hospital will be completed and phases 1b and 2 will be progressed. In addition, the Cork Major Trauma Centre will progress through design.

Projects to complete in 2022 are the interim Emergency Department at University Hospital, Galway and Phase 1a of the Trauma Centre at the Mater Misericordiae Hospital, Dublin.

Projects to progress in 2022 are the Trauma Unit at Cork University Hospital, Emergency Departments in Beaumont Hospital and University Hospital Galway and Phase 2 of the Trauma Centre at the Mater Misericordiae Hospital, Dublin.

For completeness in respect of this heading, refer to appendices 1 & 2

3.8.5 Diagnostics

An overarching priority within the acute services is the provision of diagnostics including endoscopy and increased radiology capacity to support patient flow and early detection of disease. Capital Plan 2022 will support a range of projects, further details of which are contained in the associated appendix to this document.

Projects to complete in 2022 include the Cardiac Catheterisation Laboratory at Waterford University Hospital, MRI Units at Midland Regional Hospital, Mullingar and Waterford University Hospital, a second MRI at Crumlin Children's Hospital, the Cardiothoracic Unit, University Hospital Galway and a CT at Portiuncula Hospital, Galway.

Projects to progress in 2022 include Endoscopy Suite's at Cavan and Bantry General Hospitals, an MRI Unit at Wexford General Hospital, a Radiology Upgrade, Limerick University Hospital and a Hybrid Cardiac Catheterisation Laboratory, University Hospital Galway.

For completeness in respect of this heading, refer to appendices 1 & 2



Cardiac Catheterisation Laboratory

3.8.6 Medical Equipment

The HSE report entitled '*Equipment Replacement Programme*', 2016, concluded that €65m per annum is the sustainable level of investment required to replace older and less reliable equipment and address the existing deficit. From a risk and patient safety perspective, this level of funding allocation is critical. A substantial portion of this investment will fund the replacement of existing diagnostic equipment.

The level of funding for the National Equipment Replacement Programme in 2022 is €65m.



An MRI Unit

3.8.7 Critical Care

The Strategic Plan for Critical Care, which was noted by Government in December 2020, aims to increase critical care capacity nationally over two phases of capacity expansion. Phase 1 of the Plan includes projects at Tallaght University Hospital, the Mater Misericordiae University Hospital, and St Vincent's University Hospital. Phase 2 of the Plan aims to add further beds, subject to necessary approval processes, at five prioritised sites: St. Vincent's University Hospital, the Mater Misericordiae Hospital, St. James's Hospital, Beaumont Hospital and Cork University Hospital. The Capital Plan for 2022 proposes an allocation of €14.01m for critical care capacity.

Projects to complete in 2022 include the Mater Misericordiae and Tallaght Hospitals, Dublin

For completeness in respect of this heading, refer to appendices 1 & 2

Projects to progress in 2022 include St. Vincent's University Hospital, Dublin and Cork University Hospital

3.8.8 National Ambulance Service

The National Ambulance Service (NAS) is delivering a significant reform agenda in line with 'Sláintecare'. The National Ambulance Capital Programme will be informed by the 'NAS Estates Strategy 2021-2026', which is currently being finalised. Delivery of high quality care, with safer better outcomes is of paramount importance. The Capital Plan will enable the NAS to provide care closer to home for patients and service users, and be more responsive to need. Investment will continue in replacement ambulance bases and rapid deployment points in 2022.

The ambulance replacement allocation is €14.5m in 2022. This is in keeping with the level of funding determined as being required to maintain the current ambulance fleet.

Projects to complete in 2022 include Mullingar and Ardee.

For completeness in respect of this heading, refer to appendices 1 & 2

Projects to progress in 2022 in accordance with the Public Spending Code, include Sligo, Caherciveen, Limerick, Middleton, Gorey, Cork City, Athlone, Mallow, Carlow and Tallaght.

3.8.9 Bed Capacity

The Department of Health document: '*Health Service Capacity Review 2018 - Review of Health Demand and Capacity Requirements in Ireland to 2031*', has forecast an increased demand for healthcare services across primary, acute and social care settings as a result of demographic and non-demographic change. One of the key criteria used in the prioritisation process was the alignment with *Sláintecare* priorities, which addresses capacity deficits. The funding to address the capital component of the increase in demand is provided through the '*National Development Plan 2021-2030*'. Continued expansion in bed capacity is planned during 2022, and this is reflected in the 2022 Capital Plan, with further work being undertaken to identify projects that can be expedited.

Projects to complete in 2022 include Ward Blocks at Mater Misericordiae Hospital, Dublin, Mallow General Hospital and the Mercy Hospital, Cork and a 12 Bed Unit at Naas General Hospital.

For completeness in respect of this heading, refer to appendices 1 & 2

Projects to progress in 2022 in accordance with the Public Spending Code include a Renal Unit at Letterkenny University Hospital, Ward Blocks at Limerick, Sligo Portiuncula, Beaumont, Galway, Tipperary and Wexford Hospitals, and a Ward Block and HDU Ward at Cappagh Hospital.



A typical new Ward Block

3.8.10 Other

Investment in other aspects of acute services is provided in the 2022 Capital Plan. Investment in outpatient and laboratory services (pathology, blood sciences) and theatres will support the provision of acute hospital care.

A number of mortuary upgrade projects, funded under the Design and Dignity Mortuary Programme will progress during 2022. These include Navan and Portlaoise.



Projects to progress in 2022 include Outpatient Departments at Merlin Park Hospital, and Our Lady of Lourdes Hospital, Drogheda. Laboratories in Galway, Limerick, Connolly, Coombe and Cork University Hospital.

For completeness in respect of this heading, refer to appendices 1 & 2

3.9 Infrastructural Risk, Priorities and Initiatives

The management of infrastructural risk is through a combination of minor capital and major capital. Over the last decade, limited capital allocations have resulted in a rise in the level of unfunded minor capital requests. This has increased the risk profile of healthcare infrastructure. This programme will continue to require sustained investment in future years. To support the prioritisation and application of these funds, Capital and Estates initiated a programme of condition surveys on all HSE owned and leased premises. Phase one of the programme is complete in all non-acute residential units. Phase two of the programme, incorporating condition surveys on all acute hospital facilities, delayed due to the pandemic response, has recently recommenced. On completion of all surveys, in Q4 2022, Capital and Estates will have a clear, evidence

based picture of the entire healthcare estate and comprehensive knowledge of the actual cost of upgrading all facilities to “fit for purpose” standards.

The infrastructural risk allocation is €55.27m in 2022. Priority is for projects that are central to the safety of patients, staff and the public in health service facilities. These will include fire safety, electrical safety and emergency supply. Other life critical systems including medical gases, infrastructural aspects of infection control including legionella and ventilation, are also prioritised.

4.0 Climate Action and Sustainability



4.1 Climate Action and Energy Efficiency

The HSE is committed to becoming a sustainable organisation, delivering low carbon, quality sustainable healthcare into the future. This is with the purpose of preserving natural resources, reducing carbon emissions, mitigating the effects of climate change and safeguarding high quality patient care. As one of the largest public sector energy users, the HSE must lead and act as an exemplar in emissions reduction, climate action, and the mitigation of adverse health effects of climate change.

4.2 Energy Efficiency and Emissions Reduction

The fourth National Energy Efficiency Action Plan (NEEAP), the Public Sector Energy Efficiency Strategy and the 2019 Climate Action Plan, all re-affirmed Government's commitment to a 33% by 2020 energy efficiency target for the sector. By 2019¹, the HSE had improved its energy efficiency by 26% since it baselined energy efficiency in 2009.

The Government *Climate Action Plan 2021* and the *Climate Action and Low Carbon Development (Amendment) Bill 2021*, have now set new Public Sector decarbonisation targets for 2030 and beyond. These include:

1. A 50% improvement in energy efficiency by 2030
2. A 51% reduction in energy-related greenhouse gas (GHG) emissions² by 2030
3. A national climate objective for Ireland to achieve a net zero emissions target for 2050

The Climate Action Plan notes that achievement of these targets will require a significant major capital energy deep retrofit programme.

Capital and Estates have developed a preliminary *HSE Infrastructure Decarbonisation Strategy and Implementation Plan*, which sets out the key measures and actions required to reach the climate action targets in HSE sites and building. The strategy identifies a number of work-streams that the HSE intends to progress in order to decarbonise its building portfolio. The strategy targets both new and existing facilities.

The three key action areas in the strategy are:

1. Continuation and enhancement of Energy Bureau, Energy Teams (incorporating behavioural change initiatives) and Supported Shallow Retrofit Energy Capital Works Programmes. A National Register of Opportunities (ROO) identifies all potential capital projects, which are assessed for benefits under energy usage reduction, payback on capital investment and carbon emissions reduction.

¹ 2020 data has not yet been published by SEAI

² Scope 1 & Scope 2 GHG emissions

2. Implementation of an 'energy efficient and towards carbon zero' design approach for all new and replacement buildings as part of the HSE Capital Plan. This is standard in the scope of services and engagement for all design teams and ensures that all new and replacement buildings will be carbon zero ready.
3. Progression of a major deep energy retrofit programme of existing buildings, including replacement of fossil fuels with renewable and carbon neutral energy sources A public sector pilot 'pathfinder' programme is proceeding in 2022, in partnership with the Sustainable Energy Authority of Ireland (SEAI). This will identify, assess and evaluate the various technical and financial options, which are appropriate for use in the healthcare sector. The pilot 'pathfinder' programme is being progressed at ten HSE sites. This will inform the development of an up-scaled health sector energy and decarbonisation retrofit programme

A fourth key action area; which is outside the control of the HSE is the decarbonisation of the electrical grid in accordance with Government targets.

In 2018, Capital and Estates established Energy Bureau in partnership with the SEAI. These expanded across the country in 2020 including to voluntary health providers. These bureaux are resourced with dedicated energy officers, who work with all HSE sites to embed energy management best practice into the culture and day-to-day activities of our staff. The Energy Bureau, Energy Teams' shallow retrofit works and pilot 'pathfinder' programme, is funded through a joint co-funding partnership agreement between the HSE and SEAI. It is a multi-annual rolling programme to support progress on the energy efficiency agenda in the HSE, with the objective of developing a scalable model for energy management and retrofit investment in the building stock and the achievement of national policy targets.



A capital allocation of €10m is included in the Capital Plan 2022 to progress the identified work-streams in partnership with SEAI.

The *Climate Action Plan 2021* indicates major investments be funded from within public bodies' own capital allocations under the National Development Plan, combined with innovative project delivery mechanisms, such as Energy Performance Contracts (EPC). These will be developed with a more flexible approach to their use and a targeted review of Public Private Partnerships (PPP) will be undertaken.

4.3 The Green Healthcare Programme

Phase one of the Green Healthcare Programme, co-funded by HSE Capital and Estates and the Environmental Protection Agency (EPA), National Waste Prevention Programme operated from 2009 to 2019. This programme aimed to reduce healthcare waste and reduce water consumption in Irish healthcare

facilities. The programme has provided direct assistance to Irish healthcare facilities, including on-site waste/water surveys, developed best practice benchmarks per type of healthcare facility, and site-specific advice. In addition, the programme produced publications and best practice guidance, relating to water conservation and waste reduction (risk, food and residual waste), benchmarks for water and waste, factsheets, and case studies featuring Irish healthcare facilities.

Phase two of the Green Healthcare Programme, commenced in 2020 and is fully funded by the HSE Capital Programme. This phase focuses on converting the guidance documents developed by the Programme during phase one, into an online (technical and non-technical) training programmes for healthcare staff in relation to healthcare water conservation and waste reduction. Capital and Estates Energy Officers coordinate the roll out of the programmes, water conservation training and awareness modules, to Significant Energy Users (SEU), through energy and green teams. Capital and Estates Regional Waste and Sustainability Officers provide local waste advisory and support services to acute hospitals.

The Green Healthcare Programme is also developing an online community health sustainability, assessment, advisory and support tool. Focusing specifically on community healthcare locations, it will provide site-specific advice and support on energy efficiency, carbon reduction, waste prevention and water conservation.

In 2022 and beyond the HSE Capital and Estates function will play a key role in supporting the wider programme of activities across the HSE to reduce carbon consumption in line with Government targets for 2030 and 2050.

Appendices



[Appendix 1 - Projects at Tender Stage and Contractually Committed in 2022](#)

[Appendix 2 - New Projects and Projects to Progress through Design](#)



Appendix 1

Projects at Tender Stage and Contractually Committed in 2022

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Acute Projects				
Children's Health Ireland				
	1	New Children's Hospital	Development of National Paediatric Hospital - St James' Hospital Site.	Construction
	1594	Temple Street	Neurosurgery rehabilitation for children over 6 year's from Beaumont Hospital. Redevelop the fourth floor (Old Neurology Department) and second MRI as well as relocating CT into a series of rehabilitation rooms. On Pandemic Plan - 09/10/2020	Construction
Dublin Midlands Hospital Group				
	1225	Coombe Women's Hospital	Upgrade/refurbishment of St Patrick's ward to improve infrastructure and fabric. Existing 36 beds to be refurbished to 37 beds (4 No. single, 1 No. two bed, 1 No. three bed, and 7 No. four bed).	Construction
	1458	Coombe Women's Hospital	New Interim Laboratory - National Cancer Screening Service (excludes equipping). See Cap Ref # 1458a for off-site works on HSE lands. Contract Approval - Board Decision No: 211020/41	Construction
	3051	Naas General Hospital	To construct modular unit, 12 No. single rooms. This would assist in the isolation of suspected COVID-19 and other infectious illness cases, (feasibility study underway). On Pandemic Plan - 08/10/2020	Tender & Contract
	1504	Portlaoise MRH	Reconfiguration of available space to provide additional clinical and administrative accommodation, (Administration Building and Chapel of Rest).	Construction
	3002	Portlaoise MRH	New Project- Isolation Ward: Provision of 9 No. isolation rooms, (refurbishment of existing rooms).	Construction
	3003	Portlaoise MRH	Respiratory Assessment Unit (RAU): Provision of two storey modular building, circa 800m ² to provide respiratory assessment unit for ED, to segregate COVID-19 and non-COVID-19 patients. On Pandemic Plan - 08/10/2020.	Tender & Contract
	3000	St. James'	New Project: Bone Marrow Modular Unit (4 Bay) and refurbishment of existing space to create an additional three spaces. Will provide 7 isolation rooms for the Bone Marrow Unit. On Pandemic Plan - 08/10/2020	Construction
	3058	St. James'	New Modular Unit: Three storey extension (approximately 1476sq m), to the ground floor OPD at St. James' Hospital. This project is to enable urgent facilities for non invasive cardiology diagnostic and respiratory services centrally at the hospital due to COVID-19 restrictions on space in the existing location. The new accommodation will provide consultation, examination and diagnostic procedure rooms (with a COVID-19 extraction system enabled), an administrative area and reception and toilets. Project also includes space for a third Cath Lab through decanting.	Construction
	1503	St. Luke's Hospital, Rathgar	New fire detection and alarm system, plus passive fire safety works	Tender & Contract
	1218	Tallaght University Hospital	12 bed integrated Critical Care Unit: Refurbish and extend over the existing OPD. Contract Approval - Board Decision No: 250920/38. On Pandemic Plan - 09/10/2020.	Construction
	1505	Tullamore, MRH	Upgrade fans and ventilation ductwork throughout hospital	Construction
	1539	Tullamore, MRH	Reconfiguration works to provide mid-term Acute Medical Assessment Unit, 2 No. isolation rooms in Emergency Department and reconfigure and extend Blood Transfusion and Histology Labs. (Refer Project Ref. 1391 & 1396).	Construction
	3059	Tullamore, MRH	Conversion of ward area to provide four new neutral pressure isolation rooms.	Construction
	1388a	Tullamore, MRH	Provision of a dispensing robot for the Pharmacy.	Tender & Contract
Ireland East Hospital Group				
	908	NMH to SVUH	Relocation of National Maternity Hospital, Holles Street to the St. Vincent's University Hospital Campus.	Detailed Design
	1585	Mater Hospital	Mater Major Trauma Centre Phase 1a: Involves the provision of three trauma bays, CT, interventional radiology equipment and associated ancillary accommodation, to address anticipated increase in trauma demand requirements for Major Trauma Centre.	Construction
	3031	Mater Hospital	Construction of 112 Bed Ward Block: Accommodation will include 94 No. single rooms, each capable of ventilation and high-flow oxygen delivery, 2 No. Infectious Disease Containment Suites and 16 No. Intensive Care Beds. On Pandemic Plan - 08/10/2020.	Construction
	1273	Mullingar MRH	Extension to Radiology Department to accommodate an MRI provided by others.	Construction
	3005	Mullingar MRH	New Projects: Respiratory Assessment Unit (RAU), OPD space to accommodate a Respiratory Assessment Unit (Adult and Paediatric). On Pandemic Plan - 08/10/2020.	Tender & Contract
	3008	Our Lady's Hospital, Navan	Modifications to Theatres: Modifications and increased recovery area to make second theatre operational for elective surgery and free theatres up at Mater to deal with COVID-19 specific and backlog procedures. Encompasses 4 No. recovery beds, 8 No. cubicles and 5 No. chairs for minor procedures.	Operational 2021
	3060	Our Lady's Hospital, Navan	Ward Refurbishment: Works to male and female in-patient 'Nightingale' wards to provide sub-divisions and toilet and shower facilities, improvement in social distancing and infection prevention and control measures.	Construction
	3009	Royal Victoria Eye and Ear Hospital	Extend ED: Reconfiguration and extension of existing Emergency Department. On Pandemic Plan - 08/10/2020.	Construction
	1022a3	St. Columcille's Hospital	Alterations and renovation of the mortuary viewing room and internal toilet facilities to allow accessibility. New external paved ramp and railing together with landscaping.	Construction
	727	St. Luke's Hospital, Kilkenny	Phase 1 of the redevelopment of St Luke's, to include a new ED, Medical Assessment Unit and Day Services Unit (including Endoscopy) and relocation of Education Centre (Defects and Safety file)	Operational
	1264	St. Luke's Hospital, Kilkenny	Extension to Radiology Department and the provision of a new MRI.	Construction
	1363	St. Luke's Hospital, Kilkenny	New 72 bed replacement Medical Ward Block. On Pandemic Plan - 08/10/2020.	Construction



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Projects at Tender Stage and Contractually Committed in 2022

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
	1540	St. Vincent's University Hospital	Fire safety upgrade works, fire alarm and compartmentation	Construction
RCSI Hospital Group				
	1541	Beaumont	Infection prevention and control works including refurbishment of fabric and fittings of sanitary facilities on a rolling programme, over a five year period.	Construction
	1542	Beaumont	Fire alarm and emergency lighting upgrade, including compartmentation.	Construction
	1619	Our Lady of Lourdes Hospital	Purchase and installation of a second CT scanner. Removal of the existing (pre 2018) CT scanner and the supply and installation of new scanner into same space, with minor works to the room space.	Construction
Saolta University Hospital Group				
	1393	Letterkenny University Hospital	Fire Safety Upgrade: Fire alarm upgrade and new emergency lighting system.	Tender & Contract
	1149b	Letterkenny University Hospital	Replacement of Radiology Department: Replacement following damage in 2013 flood. Includes additional Ultrasound and CT Room plus a multipurpose Intraventional Radiology Suite. Construction contract included upgrade/refurbishment of underground duct (1149h). Project art funded by Friends of Letterkenny General Hospital.	Operational 2020
	1283	Mayo University Hospital	Electrical Upgrade Phase 1 & 2 - Scope and phasing under review.	Tender & Contract
	1203b	Merlin Park University Hospital	Replacement Orthopaedic Theatre Block.	Construction
	1132	Portiuncula Hospital Ballinasloe	New Ward Block: Replacement ward accommodation (50 Beds) to meet current standards.	Tender & Contract
	1478	Portiuncula Hospital Ballinasloe	Lift Replacement Programme (4 No. Lifts)	Construction
	3011	Portiuncula Hospital Ballinasloe	Winter Plan 2020: Conversion of ED to Outpatient Department. On Pandemic Plan - 08/10/2020.	Operational 2021
	3015	Sligo University Hospital	Extension adjacent to Intensive Care Unit to provide 4 No. isolation rooms.	Construction
	1351	University Hospital Galway	Medium temperature hot water system upgrade/replacement - phased development.	Construction
	1512	University Hospital Galway	Research Hybrid Cardiac Catheterisation Laboratory: Project co-funded with SFI & NUI Galway. Phase 1 - procurement and installation of a CT at ground floor of building. Phase 2 - development of Hybrid Cardiac Catheterisation Laboratory adjacent to two existing. Phase 1 - Construction, September 2021.	Construction
	1143a	University Hospital Galway	Interim Emergency Department to facilitate service continuity.	Construction
	1309a	University Hospital Galway	Cardiothoracic Ward Phase 2: Provision of a Cardiothoracic Ward, 12 No. beds. On Pandemic Plan - 08/10/2020.	Construction
South South West Hospital Group				
	563	Cork University Hospital	Blood Science Project: Extension and refurbishment of existing pathology laboratory to facilitate managed services tender.	Construction
	1513	Cork University Hospital	Lift Replacement Programme.	Tender & Contract
	3012	Mallow General Hospital	Replacement Medical Ward: Replace the existing sub standard medical ward accommodation with 48 No. single bedrooms in two wards to meet (HBN) standards. On Pandemic Plan - 08/10/2020.	Construction
	1440	Mercy University Hospital	Additional Bed Capacity: Provision of a new modular thirty bed ward block. Cap Ref # 1379 combined with this project on 30/10/2020. On Pandemic Plan - 09/10/2020. Contract Award - Board Decision no: 271120/48.	Construction
	1029	South Infirmary Victoria University Hospital	The relocation of the Ophthalmology Out Patient Department from Cork University Hospital to South Infirmary Victoria University Hospital. See Cap Ref # 1029a for equipping costs.	Construction
	1029a	South Infirmary Victoria University Hospital	Equipping costs for Capital Ref # 1029. The relocation of the Ophthalmology Out Patient Department from Cork University Hospital to South Infirmary Victoria University Hospital.	Construction
	1036b	South Infirmary Victoria University Hospital	Refurbishment/upgrade of 2 No. theatres and accommodation to facilitate relocation of ophthalmic surgery from Cork University Hospital.	Construction
	1190	University Hospital Kerry	Blood Science Project: Vertical extension and refurbishment of existing pathology laboratory to facilitate managed services tender	Construction
	1449	University Hospital Kerry	Provision of new addressable emergency lighting system.	Tender & Contract
	1463	University Hospital Kerry	Water Infrastructure Replacement: Phase 1 progressed as emergency works in 2021.	Construction
	1569	University Hospital Kerry	Reconfiguration of existing High Dependency Unit: Delivery of five (1 No. new and 4 No. replacement) post COVID-19 compliant beds, with 2 No. single rooms and 3 No. enclosed cubicles in existing space.	Construction
	1580	University Hospital Kerry	Construction works to allow for the installation of a second CT Scanner. Cost of scanner is not included. On Pandemic Plan - 08/10/2020.	Installation
	575	University Hospital Waterford	New replacement Mortuary and Post Mortem facilities.	Operational 2021
	1408	University Hospital Waterford	Development of a theatre in a shelled out area on level two, to facilitate cataract surgery and other Ophthalmology procedures.	Tender & Contract
	202a	University Hospital Waterford	The provision of a second Cardiac Catheterisation Laboratory to enable the expansion of the Cardiac Diagnostic Interventional Service.	Construction
University of Limerick Hospital Group				
	1320	Croom Orthopaedic Hospital	Fire upgrade works and passive fire safety works on a phased basis.	Construction
	1537	Croom Orthopaedic Hospital	Provision of 24 Bed Rapid Build Ward: Single room accommodation as part of the COVID-19 Action Plan. Will include for future provision of Theatre Department overhead.	Operational 2020
	1537a	Croom Orthopaedic Hospital	New Orthopaedic Surgical Unit Development: Theatre and Central Sterile Supplies Department fit-out including link to St Anne's Ward and lifts. Project excludes refurbishment of St Anne's ward. On Pandemic Plan - 09/10/2020.	Construction
	1417	Ennis General Hospital	Equipping of new Outpatient Department including provision of X-Ray room and other diagnostics.	Tender & Contract
	18b	Ennis General Hospital	Phase 1b Redevelopment of Ennis General Hospital: Project involves the fit out of vacated areas in the existing building to create a Local Injuries Unit.	Construction



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Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
	1113	Limerick University Hospital	Ward Block Replacement: Provision of four wards of 24 No. beds each. Located over Emergency Department and Renal Dialysis Units.	Detailed Design
	1244	Limerick University Hospital	The provision of a new Blood Science and Pathology Facility: This is a five phase development - Phase 1 complete, phase 2 complete Oct 21. Interim Facility delivered in 2017.	Construction
	1415	Limerick University Hospital	Lift Replacement Programme (4 No. Lifts).	Construction
	3035	Limerick University Hospital	Construction of a new modular COVID-19 Laboratory to manage testing. The equipment and the team are currently housed in the Clinical Education and Research Centre which needs to return to education. On Pandemic Plan - 08/10/2020.	Equipping & Commissioning
	1414a	Limerick University Hospital	Fire Safety Upgrade -Phase 2: Installation of a fire alarm and emergency lighting system.	Construction
	1496	Regional Maternity Hospital	Neo-natal expansion Phase 1: Relocate clinical staff 2020/21. Phase 2, 2022: Neo natal spaces to be provided.	Construction
National				
	1560	Covid-19 Medical Gases Resilience Project	Essential works required to address deficits in the provision of medical gas, highlighted by COVID-19. Project will be delivered on a phased basis.	Tender & Contract
	1022	Design & Dignity Scheme	The Design and Dignity Grant Scheme provides funding for minor works in acute hospital or community care environments that will enhance end of life care. This scheme is co-funded (30%) by the Hospice Friendly Hospitals Programme.	Construction
Radiation Oncology				
Saolta University Health Care Group	8g	Radiation Oncology	Main contract works for the provision of Phase 2 facilities at University Hospital Galway.	Construction
COVID-19				
National	1532	COVID-19 Additional Capacity	Emergency Works associated with COVID-19.	Operational
National	1558	COVID-19 Emergency Works	COVID-19 Minor Capital allocation to address works to enable the Service Continuity Programme be implemented. Works to allow normal services to resume.	Construction
National	3040	COVID-19 Emergency Works	Essential works required to Test Centres, Contact Tracing Centres etc. Essential works identified during the Pandemic in 2020.	Construction
Ambulance				
CHO 1	1058	Ballybofey	The provision of an Ambulance Base at St Joseph's Hospital, Stranorlar, including relocation of Older Persons Services.	Operational 2021
CHO 2	1193a	Merlin Park University Hospital	Provision of an Ambulance Station to serve Galway City.	Construction
CHO 8	451	Mullingar	Relocate Ambulance Station in Mullingar: Project will replace existing fragmented service and integrate fleet and operatives in one central location in Mullingar.	Construction
CHO 8	1314	Ardee Ambulance Base	New Ambulance Station, Ardee.	Construction
National		National	Ambulance Replacement Programme.	Tender & Contract
Community Care (Disability)				
CHO 2	1037	Tuam	Phase 2 will provide accommodation for Disability Services, Early Intervention Services, School Age Teams, etc. This is a combined project with Mental Health Services (#1037). Costs on the project have been split approximately according to floor area occupation. The ratio is Mental Health - 52%, Disability Services - 48%.	Construction
CHO 9	939a	Grangegorman - Dublin North Inner City	Relocation of Eve Holdings to 1-5 Grangegorman Villas to facilitate development of Grangegorman Primary Care Centre.	Construction
National	5	National Rehabilitation Hospital Rochestown Avenue	Phase 1 - Redevelopment/replacement of existing facility on a phased basis. Project co-funded by National Rehabilitation Hospital Trust and sale of lands.	Operational 2020
Health & Wellbeing				
National	1127	National Fluoridation Programme	Replacement of fluoridation systems in Local Authority Water Treatment Systems.	Construction
Mental Health				
CHO 2	972	Ballinasloe	Provision of 2 No. 5 bed houses (High Support Community Residences, HSE owned), for residents with Intellectual Disabilities currently in Oakgrove House in the grounds of St Brigid's.	Operational 2021
CHO 2	1037	Tuam	Provision of a base for Community Mental Health Team, OPD facilities and Day Hospital Teams, etc. This is a combined project with Disability Services (#1037a). Costs on the project have been split approximately according to floor area. The ratio is Mental Health - 52%, Disability Services -48%.	Construction
CHO 2	8b	University Hospital Galway	Provision of a replacement Acute Mental Health Unit to facilitate the development of a Radiation Oncology facility on the campus.	Operational
CHO 5	1055	Clonmel	The provision of a ten bed crisis housing unit to facilitate the vacation of St Luke's.	Construction
CHO 5	1374a	Dungarvan	Sea Breeze, Youghal Rd, Dungarvan, replacement accommodation (new build) for residents of Springmount at Dungarvan Community Hospital. Agreed with Mental Health Commission.	Tender & Contract
CHO 8	1574	Portlaoise MRH	Acute Mental Health Unit, anti ligature works. Phased delivery.	Tender & Contract
CHO 9	1194a	St. Ita's, Portrane	Upgrade and refurbishment of 123 Block at St. Ita's Portrane. Final Phase - Kitchen works.	Construction
CHO 9	1214a	Stanhope Tce, Dublin North City	Refurbishment of Stanhope Terrace to provide accommodation for 13 people currently in the Weir Home.	Operational 2021
National	840	National Forensic Mental Health Services	Phase 1- National Forensic Mental Health Hospital - 80 No. replacement and 40 No. additional Beds. Additionally, part of this project are the Child and Adolescent Mental Health facility 10 No. beds and Intensive Care Rehabilitation Unit 30 No. beds, as proposed by Vision for Change.	Operational 2022



Appendix 1

Projects at Tender Stage and Contractually Committed in 2022

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Community Care (Capacity & Other)				
CHO 1	1553	Our Lady's Hospital, Manorhamilton	Complete refurbishment of all electrical services, including main and sub-main electrical distribution boards, containment, cabling and all associated connected electrical services.	Operational 2021
CHO 1	82a	Letterkenny	St. Conal's Refurbishment incorporating fabric upgrade of blocks G & H.	Operational 2021
CHO 3	1438	Dooradoyle, Limerick	Accommodation for Community Intervention Team and Occupational Health Departments.	Construction
CHO 4	3038	Heather House, St Mary's Health Campus, Cork	Extension to the existing 50 bed Heather House CNU at St. Mary's Health Campus, Gurranabraher, Co Cork, incorporating 60 No. single bedrooms.	Construction
CHO 4	3039	St. Finbarr's Hospital	St Finbarr's Older Persons Services: Replacement rehabilitation beds (St Clare's and St Oliver's) (20 No. replacement single bedrooms in new build and refurbishment of existing 50 beds).	Construction
CHO 6	1554	Clonskeagh	Fire alarm and emergency lighting replacement.	Operational
CHO 7	1258	Monasterevin	Renovation of existing building (dispensary) to provide accommodation for an Older Person Day Services Unit and PCC Services at Drogheda Street, Monasterevin.	Tender & Contract
CHO 7	1340	Castle Street Clinic, 37 - 41 Castle Street, Dublin 2	The upgrade of an existing building to acceptable standards to enable continued delivery of alcohol and drugs specialist services as part of Health and Social Care Network for 244 No. service users.	Tender & Contract
CHO 7	1532	Cherry Orchard	Structural repairs to sub-floor in en-suites and circulation corridors in Willow & Sycamore Units. Identified fire risk works in existing Willow & Sycamore units will also be addressed including potential latent defects and building fire safety issues.	Tender & Contract
CHO 7	1597	Cherry Orchard	Fire safety and infection control risk project in Aspen, Hazel, Poplar & Beech Units to address fire safety issues in existing elderly care units, including Dementia units. Addresses other priority works whilst the units are vacated, including elements of rewiring and infection prevention and control and staff welfare considerations.	Construction
CHO 7	3018	Peamount Hospital, Newcastle	Reconfiguration of an existing 18-bed High Dependency Unit (Hollybank) for olderclients with an intellectual disability. Works necessary to meet COVID-19 social distancing requirements which are also stipulated necessary by HIQA to gain re-registration (HIQA notice letter received). Unit will be reconfigured from multi-occupancy to 11 x 1-bed and 2 x 2 bed units with necessary social distancing break-out space for 15 No. clients.	Construction
CHO 9	1294	St. Mary's, Phoenix Park	Upgrade of heating and electrical system in original main building, creation of 51 No. beds (15 No. single ensuite bedrooms and 12 No. three person rooms with ensuite). This is a replacement of rehabilitation beds and 'Nightingale' wards.	Construction
CHO 9	1598	St. Mary's, Phoenix Park	Refurbishment of existing rehabilitation space and refurbishment of existing lecture theatre for use as a training and education space.	Construction
Primary Care				
CHO 1	143	Monaghan Town	Primary Care Centre to be developed on HSE owned site (St Davnet's). This will include a Mental Health Primary Care Centre (National ranking - 28).	Construction
CHO 1	538	North Sligo	North Sligo Network Primary Care Centre (Grange and Drumcliffe). (75) This is a two site solution at Drumcliffe and Grange.	Construction
CHO 1	753	Primary Care Centres	Implementation of Strategy - Equipping Costs.	Equipping & Commissioning
CHO 1	990	Newtowncunningham	Primary Care Centre - HSE own build - as per 2012 Evaluation/Assessment. (18)	Construction
CHO 1	1612	Virginia PCC	Purchase of two acre site at Rahardrum, Virginia, Co. Cavan, at the rear of existing Primary Care Unit for future development of health services. PRG approval received (Ref. NE/A/1017/1912). In negotiation.	Tender & Contract
CHO 1	162a	Nazereth House, Sligo	Nazereth House Refurbishment - Phase 2: Primary Care Team, Early Intervention, Disability Services (126) and other Community Services accommodation.	Operational 2021
CHO 3	1172	Ennis	The provision of a fit for purpose residential addiction treatment service to replace the existing facilities in Bushy Park, County Clare.	Tender & Contract
CHO 4	1079	Cork City North West	Primary Care Centre to be provided on the site of St Mary's Orthopaedic Hospital (1). Planning fees and conditions outstanding.	Operational
CHO 5	3016	St. Patrick's Hospital and Our Lady's, Cashel	Community care and administrative staff accommodation (displaced in Older Persons move from St Patrick's Hospital to Our Lady's Cashel).	Construction
CHO 7	1004	Rowlagh/North Clondalkin	Primary Care Centre (originally on Public Private Partnership list). Site at Collinstown Community College, Neilstown Road. This is a Department of Education site to be secured - outstanding issues. Project includes Community Mental Health Unit and Dental Services- ranked No 3. Enabling works tendered.	Tender & Contract
CHO 8	1519	Castlebellingham	Refurbish, reconfigure and extend existing Health Centre to create a Primary Care Centre, (National Ranking 228).	Construction
CHO 9	539a	Blanchardstown	Refurbishment of Roselawn Health Centre to complete provision of Primary Care Services in the Corduff/Blanchardstown network	Construction
National		National	The provision of Primary Care Centres by means of Public Private Partnership's.	Operational



Appendix 1

Projects at Tender Stage and Contractually Committed in 2022

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Community Care (HIQA) Older Persons				
CHO1	1179	Ballyshannon	80 Bed Community Nursing Unit to replace existing beds at Sheil and the Rock, as per service priority list.	Construction
CHO1	906am	Carndonagh Community Hospital	Refurbishment project on 46 No. beds which must be completed in advance of Buncrana.	Construction
CHO1	906ap	Dungloe Community Hospital	Refurbishment Project on 33 No. beds which must be completed in advance of Falcarragh.	Construction
CHO1	906ax	St John's Community Hospital	HIQA Compliance: Refurbishment of 95 No. beds.	Construction
CHO2	1384	Tuam Community Nursing Unit	New 50 bed replacement Community Nursing Unit.	Construction
CHO3	135	St. Camillus', Limerick	Phase 1: 75 bed Community Nursing Unit to replace long stay beds in St. Camillus' in two phases per Social Care priority list. Contract Approval - Board Decision No: 181220/59.	Construction
CHO3	1426	St. Conlon's CNU, Nenagh	New replacement 50 bed unit. Contract Approval - Board Decision no: 260221/14.	Construction
CHO3	906DE	HIQA - Raheen	HIQA Compliance Refurbishment on 25 No. beds. Phase 1 & 2 complete.	Construction
CHO4	231	Kanturk	Kanturk Community Hospital: Extension and refurbishment of 33 No. beds.	Construction
CHO4	1328	Clonakilty Community Hospital and Long Stay (Mount Carmel)	HIQA Compliance - Refurbishment and extension - 122 No. beds.	Construction
CHO4	1329	Cahersiveen Community Hospital	HIQA Compliance - Refurbishment and extension - 33 No. beds.	Construction
CHO4	906cf	Listowel Community Hospital	HIQA Compliance - Refurbishment and extension - 24 No. beds.	Construction
CHO4	906CL	Skibereen Community Hospital (St. Anne's)	HIQA Compliance - Refurbishment and extension - 40 No. beds.	Operational 2021
CHO4	906CM	HIQA - Kinsale	HIQA Compliance - Refurbishment and extension - 38 No. beds. Phase 1 complete, Phase 2 (Fire Safety) end 2017.	Construction
CHO4	906DL	Macroom Community Hospital.	HIQA Compliance - Refurbishment and extension - 38 No beds. Phased delivery.	Construction
CHO4	906DM	Castletownbere Community Hospital (St. Joseph's)	HIQA Compliance - Refurbishment and extension - 31 No. beds.	Operational 2021
CHO4	906J	St Patrick's Community Hospital, Fermoy	HIQA Compliance - Refurbishment and extension - 71 No. beds.	Construction
CHO4	906u	St Joseph's Community Hospital, Millstreet	HIQA Compliance - Refurbishment and extension - 22 No. beds.	Construction
CHO5	906	Sacred Heart Hospital, Carlow	HIQA Refurbishment: (Phase 1 complete, Phase 2 complete end 2021) and Phase 3 extension.	Construction
CHO8	906	St Mary's Hospital, Drogheda	Combine Boyneview and St Mary's: Refurbishment and new build of 60 No. beds (Phase 1 - 30 No. beds new build), second phase to upgrade existing St Mary's Hospital -30 No. Beds, to be tendered.	Construction
CHO8	906	HIQA - St Vincent's Mountmellick	HIQA Compliance: Phase 1, 50 bed new build (Enabling works complete Feb 21) Awaiting Board Approval (Sept 21).	Tender & Contract
CHO8	906j	St Joseph's Care Centre, Longford	HIQA Compliance: Refurbishment of 68 No. beds, phased delivery. Single contract.	Tender & Contract



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Acute Projects				
Children's Health Ireland				
	1623	Crumlin, Our Lady's Hospital for Sick Children	Works to allow the installation of a 2nd MRI (leased) and support spaces. In addition works to increase the number of pre and post anaesthetic spaces.	Appraisal
	1622	Temple Street	Conversion of a four bed surgical inpatient bay in Surgical Flat to become an extension of the Theatre area and to enable space for a fifth theatre, and an additional recovery bay and other support accommodation (High Priority).	Detailed Design
Dublin Midlands Hospital Group				
	1277	Coombe Women's Hospital	Refurbish and upgrade Theatres	Design Feasibility
	1092	Naas General Hospital	Day Procedures Unit, Oncology, Physical Therapy Unit and provision of a replacement Endoscopy Suite. Development Control Plan in 2017.	Design Feasibility
	1389	Portlaoise MRH	Reconfiguration of Maternity Ward.	Appraisal
	1488	Tallaght University Hospital	Provision of a replacement Pharmacy Aseptic Compounding Unit.	Design Feasibility
Ireland East Hospital Group				
	1643	Cappagh	Proposed ward block and HDU	Appraisal
	1585a	Mater Misericordiae Hospital	Mater Major Trauma Centre: Phase 1b consisting of 2No. Theatres, an additional CT and a new MRI. It will also contain ancillary and support space and some additional space (shell and core).	Design Feasibility
	1632	Our Lady's Hospital, Navan	Removal of old pre-fab structures and construction of an extension to the rear of the OPD (75 sq m). Extension will house 4 No. consulting rooms, 3 No. toilets and 1 No. training room.	Appraisal
	1301	St. Vincent's University Hospital	10 bed first floor Critical Care Unit, adjacent to the current Emergency Department (ED). Includes for future development of a further 18 No. critical care beds (over 2 floors) above the first floor Coronary Care Unit (CCU). Ultimately the new CCU Ward Block will have direct connectivity to the existing ICU in Block N at 4th Floor level. Potential for ground floor undercroft to accommodate future ED expansion and subject to future capital submission.	Detailed Design
	1280	Wexford General Hospital	New MRI	Appraisal
	1362	Wexford General Hospital	New Replacement Medical Ward Block: Cost benefit analysis to be resubmitted as a strategic assessment and preliminary business case.	Appraisal
RCSI Hospital Group				
	1337	Beaumont	New Emergency Department and reconfiguration of existing including road realignment.	Design Feasibility
	1404	Beaumont	Upgrade of Air Handling Units in Theatre and Radiology Departments.	Appraisal
	1564	Beaumont	Freehold acquisition of Beaumont Convent and upgrade for administration accommodation. Contract Approval- Board Decision no: 211020/46.	Appraisal
	3064	Beaumont	Construction of new 95 bed inpatient accommodation. The project will include 19 No. en-suite bedrooms per floor, with 2 No. rooms per floor facilitating full isolation and full support facilities, along with back up supplies storage and staff changing facilities. Development will have all relevant building interconnections to existing hospital buildings.	Design Feasibility
	1188a	Cavan General Hospital	New three story extension block. Accommodation includes a new Endoscopy Suite, (3 No. procedure and 2 No. recovery rooms), ward accommodation, (16 No. single rooms with en-suite including 2 No isolation rooms) and the relocation of the existing Emergency Department (ED). The relocated ED will contain 2 No. Resuscitation bays, 10 No. Major Treatment bays, 6 No. Minors Treatment bays, 3 No. Paediatric and 3 No. isolation rooms). As part of this project an overall hospital electrical and communications upgrade will be required. Project combined with Project Ref 1492, April 2021.	Detailed Design
	1402	Connolly Hospital Blanchardstown	Integrated Pathology Laboratory (includes Biochemistry, Microbiology, Haematology, Blood Transfusion and Histopathology). Development is part of RCSI Project, (Graduate Programme).	Detailed Design
	3006	Connolly Hospital Blanchardstown	New Project: Extension of Radiology and provision of second CT.	Detailed Design
	3007	Connolly Hospital Blanchardstown	New Project: Theatre upgrade to allow emergency specific case load and consequent COVID-19 specific dedicated theatre. High priority - interim solution.	Detailed Design
	907	National Programme	Relocation of Rotunda. Brief being developed in accordance with recent Review of Maternity Services. Budget assumed until brief complete.	Project Brief
	3068	Our Lady of Lourdes Hospital	Replacement of existing OPD modular building, with an extended two storey building. This will provide improved and additional outpatient capacity and assist social distancing requirements. Combined with 3066 (possible new submission to follow).	Design Feasibility
	1338	Rotunda	Acute Care Block (West Wing redevelopment and extension). Neonatal Intensive Care Unit and other priorities, to be confirmed. Project includes fit out of rental solution.	Appraisal
	1625	Rotunda	Upgrade of the emergency lighting system and the fire detection and alarm system.	Appraisal



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Saolta University Hospital Group				
	1543	Letterkenny University Hospital	Electrical Infrastructure Upgrade: Building from 1980, incorporating phases 2 and 3. Equipment purchase in 2021.	Detailed Design
	1544	Letterkenny University Hospital	Boiler replacement.	Detailed Design
	1587	Letterkenny University Hospital	Extension to Microbiology, Virology and Immunology Laboratories: Provision of capacity for Additional COVID-19 Testing (additional equipment and staff already in place), and bring the Laboratory up to current standards. Note - not upgraded post flooding event.	Detailed Design
	1600	Letterkenny University Hospital	Accommodation for Physiotherapy and Occupational Therapy Departments (420sqm). This accommodation is to reinstate accommodation dispersed due to flooding at hospital.	Detailed Design
	1601	Letterkenny University Hospital	New Aseptic Compounding Unit and the extension and reconfiguration of the existing Oncology Day Unit (increasing from 8 No. treatment spaces to 15 No. spaces). Extension of the existing Haematology and Oncology Day Units.	Appraisal
	1017c	Letterkenny University Hospital	Renal Dialysis expansion. Increasing capacity from 14 to 21 No. spaces.	Design Feasibility
	27a	Letterkenny University Hospital	Fire safety works to Medical Ward Block.	Detailed Design
	1368	Mayo University Hospital	Update Development Control Plan for hospital campus and adjacent lands in conjunction with Mayo Co. Council Local Area Plan.	Appraisal
	1423	Mayo University Hospital	Hospital Sterile Supplies Department reconfiguration and upgrade (including feasibility study), Equipment procured through Equipment Replacement Programme.	Detailed Design
	1428	Mayo University Hospital	New ground floor extension to Emergency Department (ED) and reconfiguration of existing ED (7 No. additional ED assessment and treatment spaces). New Medical Assessment Unit at first floor (10 No. spaces). Reconfiguration of C Ward to facilitate the new build tie-in and provide additional isolation rooms.	Design Feasibility
	1588	Merlin Park University Hospital	Development of a Cystic Fibrosis Unit in Merlin Park University Hospital to accommodate an Adult Cystic Fibrosis Outpatient Services and five day service . It is proposed that a new building will be provided on a site opposite Unit 8 (Respiratory OPD and Day Unit).	Appraisal
	1143b	Merlin Park University Hospital	Ground and First Floor Outpatient Department with 50 No. consulting rooms to accommodate the outpatient services which are displaced by the proposed new Emergency Department and Women and Children's project at University Hospital Galway, and to provide capacity for outpatient services.	Detailed Design
	1448	Portiuncula Hospital Ballinasloe	Fire safety upgrade - Phase 1: Fire detection and alarm system. Phase 2: emergency lighting.	Design Feasibility
	1589	Portiuncula Hospital Ballinasloe	Creation of 8 No. single en-suite rooms and 2 No. two bedded en-suite rooms (12 beds in total) in the existing OPD. The existing OPD will be vacant in March 2021 following the installation of some prefabricated accommodation on-site. On Pandemic Plan - 08/10/2020.	Design Feasibility
	1615	Portiuncula Hospital Ballinasloe	Construction of a new CT scanning room and associated facilities in an existing undercroft area to allow the existing CT Scanner to be replaced. Cost of scanner from Equipment Replacement Programme, including informaiton technology room. Capital Reference 1358a.	Appraisal
	1099	Roscommon General Hospital	Provision of a Rehabilitation Unit: Project supported by the National Rehabilitation Hospital, (Phase 1 - 10 No. beds), reviewed and submission upon completion of stage 1 design - 20 beds.	Design Feasibility
	781	Sligo University Hospital	Central Sterile Supplies Department upgrade (stalled due to COVID-19), temporary works in 2021.	Detailed Design
	1429	Sligo University Hospital	Additional Bed Capacity: Provision of two wards, 21 No beds single en-suite rooms with ancillary accommodation. Planning Permission and Fire Certification granted. Enabling Works in 2021/2022.	Detailed Design
	1447	Sligo University Hospital	Macular Treatment Room: Extra space to perform increased injection therapies and ophthalmic surgery.	Appraisal
	1626	Sligo University Hospital	The Installation of a Second CT Scanner: Included in these works is a new build consisting of approximately 120m2 to enable the relocation of Nuclear Medicine, reconfiguration of existing Nuclear medicine with extension to take second CT Scanner and accompanying requirements.	Appraisal
	1143	University Hospital Galway	New Emergency Department with Ward Block: Maternity and Paediatric inpatient beds. 30 No. additional and 109 No. replacement.	Detailed Design
	1434	University Hospital Galway	Third Endoscopy Suite.	Appraisal
	1476	University Hospital Galway	Provision of a new helipad.	Appraisal
	1627	University Hospital Galway	New Medical Laboratory: Building to house all existing laboratory services in one as a replacement to existing prefab accommodation.	Appraisal
	5005	University Hospital Galway	Site appraisal and associated health planning assessments related to Trauma Centre and other developments. Scope/Brief to be developed.	Appraisal



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
South South West Hospital Group				
	1412	Bantry General Hospital	Endoscopy Suite (Single Design Team for 1412 & 1413).	Detailed Design
	1144	Cork University Hospital	Provision of a new Helipad: Major Trauma requirement including 300 space two storey carpark. Phase 1 and other enabling works, demolition, link corridor, lifts and oxygen tank relocation. Alternative car park lease option approved in principle.	Detailed Design
	1533	Cork University Hospital	Teaching and Academic Centre: HSE contribution to construction of one floor of University College Cork Medical Teaching and Academic Centre at CUH (shell space only). HSE will own one floor (circa 800m ²) of the three storey development. Fit out cost will be subject to a separate submission.	Detailed Design
	1545	Cork University Hospital	Expansion of the Dunmanway Day Unit (DDU), which provides Haematology/Oncology treatment. Expansion will increase from the current 15 No. (repurposed) treatment spaces to 25 No. spaces with a corresponding increase in ancillary areas.	Project Brief
	1546	Cork University Hospital	Aseptic Compounding Unit within the footprint of the vacated Radiation Oncology building. Same Design Team as 1545.	Project Brief
	1591	Cork University Hospital	Upgrade of the current 15 bed Intensive Care Unit (ICU) capacity to 18 new single isolation rooms, and ancillary accommodation. Construction of 12 new ICU beds in vacated space (previous Radiation Oncology space) and refurbishment of the existing ICU facility to provide 6 No. single isolation rooms.	Project Brief
	1592	Cork University Hospital	Repurposing of existing outpatient accommodation to create a dedicated Paediatric area (8 No. treatment cubicles and waiting area). This will provide separation of paediatric patients from the main Emergency Department (ED) area. The existing paediatric space in ED will be converted to four adult Rapid Assessment Treatment (RAASTA) area. Project is supported by Revenue.	Design Feasibility
	1611	Cork University Hospital	Replacement of cladding (Fire Safety) on the Cardiac Renal Centre building.	Detailed Design
	5003	Cork University Hospital	Site appraisal and health planning assessment related to Trauma Centre and other. Scope/Brief to be developed	Appraisal
	532a	Cork University Hospital	Paediatric Department Phase 2: Inpatient bed provision including 74 No. replacement beds (50 No. children and 24 No. infant beds (Mercy and Cork University Hospital), 4 No. High Dependency Unit beds and associated accommodation. Planning Business Case being finalised. Planning Application due for February 2022. Dependent on Project Referenced 1464.	Design Feasibility
	3013a	South Tipperary General Hospital	Works to refurbish existing accommodation to modern standards to provide 33 beds (6 no singles & 9 no 3 beds) including link corridor	Detailed Design
	1267	University Hospital Kerry	Upgrade and extension to the Oncology Day Ward.	Appraisal
	1436	University Hospital Kerry	Maternity birthing development to include triage assessment, 8 No. bed antenatal ward, 3 No. single bed induction rooms, 4 No. birthing rooms and ancillary accommodation.	Design Feasibility
	1568	University Hospital Kerry	Creation of 5 No. new single en-suite rooms in an existing administrative area, (Rathass Ward - Orthopaedics).	Detailed Design
	1268a	University Hospital Kerry	Provision of an additional Theatre (Obstetrics), plus upgrade of existing theatre and plant, vertical extension with planning granted.	Detailed Design
	1548	University Hospital Waterford	MRI Replacement and associated fire and infrastructure upgrade works. Equipment purchase in ERP.	Detailed Design
University of Limerick Hospital Group				
	1603	Ennis General Hospital	New Theatre Block: Two Theatres and associated accommodation, 4 No. recovery bays) and Central Sterile Supplies Department, with associated refurbishment.	Appraisal
	1311	Limerick University Hospital	Early pregnancy assessment unit at Limerick Maternity Hospital. High priority.	Appraisal
	1451	Limerick University Hospital	Production Kitchen and Catering Upgrade	Design Feasibility
	1484	Limerick University Hospital	Reconfiguration and extension to current Radiology Department and provision of a second MRI.	Appraisal
	635	National Programme	Maternity Relocation to Limerick University Hospital Campus. Brief signed off along with Cost Benefit Analysis.	Appraisal
National				
	1022a	Design & Dignity, National Mortuary Programme	National Mortuary Capital Programme to review existing facilities and upgrade or refurbish sub-standard public hospital mortuaries to ensure they are compliant with best practice standards.	Appraisal
	5000	National Programme	New Elective Hospital Scope/Brief to be developed.	Appraisal
	5001	National Programme	New Elective Hospital Scope/Brief to be developed.	Appraisal
	5002	National Programme	New Elective Hospital Scope/Brief to be developed.	Appraisal
	5006	National Programme	Additional Inpatient Beds: This project is to deal with the additionality of 2,590 beds required by 2031, in addition to those being provided through the development of the three Elective Hospitals.	Appraisal
	5007	National Programme	Implementation of the Strategic Plan for Critical Care: Increase in capacity to 446.	Appraisal
	5008	National Programme	Works required to enable implementation of the National Maternity Strategy.	Appraisal
	TBC	National Programme	Winter Plan 2022/2023 Priority Projects. Allocation for projects to be determined	Appraisal



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Radiation Oncology				
RCSI Hospitals	8f	Radiation Oncology	Phase 2: The provision of facilities at Beaumont Hospital (including equipping). Planning granted. Enabling works (car park) to tender 2021.	Detailed Design
RCSI Hospitals	8i	Radiation Oncology	Linear Accelerator Refreshment/Replacement Programme (may include equipping Phase 2 Beaumont).	Project Brief
Ambulance				
CHO 1	275	Sligo	New Station Sligo. Site to be identified.	Appraisal
CHO 2	TBC	Recess, Conemara	Upgrade for new Ambulance base.	Appraisal
CHO 3	458	Limerick	Provision of new Limerick Ambulance Base. Site purchased subject to planning 2020, Limerick Co. Council site.	Design Feasibility
CHO 4	447	Cahersiveen	Provision of a new Ambulance Station at Cahersiveen Community Hospital.	Design Feasibility
CHO 4	510	Middleton	Provision of a replacement Ambulance Station, Middleton.	Design Feasibility
CHO 4	1167	Cork City	Ambulance Base and Headquarters to serve Cork City and County in grounds of St. Finbarr's Hospital.	Design Feasibility
CHO 4	1556	Mallow Ambulance Base	New Ambulance Base at Mount Alvernia.	Design Feasibility
CHO 5		Carlow Ambulance Base	Works on replacement of Ambulance Base at Carlow	Appraisal
CHO 5	1071	Gorey	Provision of an Ambulance Station at Gorey District Hospital. On Community Nursing Unit site.	Design Feasibility
CHO 5	TBC	New Ross	Purchase of building (2021 - €150k) renovate (2022-€150k).	Appraisal
CHO 7	1579	Glenabbey Tallaght	New station, part funded from revenue.	Detailed Design
CHO 8	1530	Athlone Ambulance Base	New Ambulance Base.	Appraisal
Community Care (Disability)				
CHO 1	1439	Cleary Centre, Donegal Town	New Intellectual Disability Adult Day Services facility.	Appraisal
CHO 5	1342	Kelvin Grove, Carlow	New build Children's Therapy Services: Location at (Holy Angels) for children 0-18 years with complex needs. HSE owned site in Carlow, including preschool facility and therapy pool. Design Team to be procured.	Appraisal
CHO 5	1455	St. Otterans	New build facility for therapy services for children and young people with complex needs (including Sacred Heart Centre). Site also known as St. John's Hill. Works part funded by Touching Hearts charity.	Appraisal
CHO 8	1421	Portlaoise	New Community Residence for 4 clients in Summerhill.	Appraisal
CHO 9	1419	Gracepark Road, Drumcondra, Dublin City - Childvision	Development of a National Campus of Excellence for the visually impaired.	Design Feasibility
CHO 9	1420	Dublin City - Adelphi House	Refurbishment of Adelphi House, North Circular Road to provide accommodation for four respite beds and a separate Day Services Hub for adults with Autism. Site issue with Dublin City Council.	Detailed Design
CHO 9	1520	Central Remedial Clinic, Clontarf	Redevelopment of existing Central Remedial Clinic Facilities including roof and fire safety works.	Design Feasibility
CHO 9	1606	57 Rathbeale Road, Swords, Co Dublin	Intensive Support Disability Day Service Unit: To provide day services to children entering adult services through the delivering of high quality, person centred day services which promote the active citizenship of all service users. Costs include assumed site purchase costs.	Appraisal
National	1223	HIQA	Capital Allocation to allow for the upgrade of residential facilities for people with disabilities to meet HIQA standards i.e. Decongregation Programme.	Various
National	1571	National	Fit out of adult and children's residential and respite houses. (NSP 2021 approved revenue).	Appraisal
Enhanced Community Care				
National	5021	National Programme	Provision of additional and replacement Community Day Facilities Hospitals (Enhanced Community Care Programme).	Appraisal
Health & Wellbeing				
Ireland East	1312	St. Vincent's University Hospital	BreastCheck Extension (Merrion).	Appraisal
Ireland East	1313	Mater Misericordiae Hospital	BreastCheck Extension - Eccles Street. Cost of works (BreastHealth) to be revisited as scope reduced due to completion of portion of works to BreastCheck in the basement.	Appraisal
National	1108c	National Cancer Screening Service	Equipment Replacement Programme (BreastCheck) 2021 to 2026.	Appraisal



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Mental Health				
CHO 1	1573	Letterkenny General Hospital	Acute Mental Health Unit anti ligature works.	Detailed Design
CHO 2	1486	Castlebar	Refurbishment of two High Support Community Residences, An Coilín and Teach Aisling to appropriately accommodate nine residents in three residential units.	Appraisal
CHO 2	85a	St. Anne's Child & Adolescent Psychiatry	Extension and reconfiguration, commenced under Mental Health Revenue budget.	Design Feasibility
CHO 3	127	St. Joseph's Hospital, Limerick	Community Child and Adolescent Mental Health Facility in grounds of St. Joseph's to accommodate services currently in inappropriate (mostly rented) accommodation.	Appraisal
CHO 4	1266	Mercy University Hospital	Refurbish and upgrade the existing St. Michael's Ward to bring accommodation up to standard.	Project Brief
CHO 5	1286	St. Canice's Hospital, Kilkenny	Accommodation for Community Child and Adolescent Mental Health Services accommodation.	Appraisal
CHO 5	Await submission	St. Luke's Hospital, Kilkenny	New 50 bed Acute Mental Health Unit.	Appraisal
CHO 5	1730	University Hospital Waterford	New 50 bed Acute Mental Health Unit. Design Feasibility May 2022	Appraisal
CHO 6	1485	St. Columille's Hospital	50 Bed Acute Mental Health Unit: Will include a 6 bed High Dependency Unit, general adult and psychiatry of old age beds, therapy and support services. In addition a Day Hospital to provide Mental Health services for South Dublin/North Wicklow.	Design Feasibility
CHO 6	1487	Mount Carmel Campus	The provision of accommodation in the vacant Convent for an Eating Disorder Specialist Hub to provide services for CHO6.	Detailed Design
CHO 7	1271	Naas General Hospital	New 50 Bed Acute Mental Health Unit (Lakeview), including 9 No. Intensive Care Beds, to replace existing. Scope under review. No 1 Mental Health priority.	Design Feasibility
CHO 7	1321	Celbridge	High Support Community Residence - 10 No. Beds.	Appraisal
CHO 7	1322	Kildare Town	High Support Community Residence - 10 No. Beds, (new submission awaited).	Appraisal
CHO 7	1518	St. James's	New 38 Bed Acute Mental Health Unit, replacing the existing Dean Swift Unit (current capacity 22 beds).	Appraisal
CHO 7	1610	Bride Street Health Centre	Complete refurbishment of Bride Street Health Centre to accommodate a Specialist Mental Health Homeless Multi-disciplinary Team, (15 people), and the Health Inclusion Team (10 people).	Appraisal
CHO 7	1628	Celbridge	Minor upgrade works to two existing Mental Health Residential Units (Monawee, Athy and Hazel Cottage, Celbridge) and the provision of staff accommodation (nurses office, staff restroom, staff toilets and clinical room). To be delivered by modular build, (Hazel Cottage - 46sqm, Monawee - 36sqm) on each site.	Appraisal
CHO 8	1284	Birchwood House, Tullamore	High Support Community Residence - 10 No. beds.	Appraisal
CHO 8	1285	Drogheda	House purchase, residential facility for High Dependence Hostel (under review, new submission probable) Site Purchase may be required.	Appraisal
CHO 8	1287	Mullingar	Refurb to provide accommodation for Mental Health Day Centre and Rehabilitation Psychiatry Team at Green Road, Mullingar.	Appraisal
CHO 8	1288	St. Vincent's Hospital, Athlone	New 9 bed Mental Health Residential Unit.	Appraisal
CHO 8	1289	Ashford House, Longford	New 9 bed Mental Health Residential Unit.	Appraisal
CHO 8	1290	Bridge Street, Portlaoise	New Community Mental Health Centre, replacing Tríogue.	Appraisal
CHO 8	1292	St. Fintan's, Laois	New 20 bed High Support Community Residence (2 No. 10 Bed Units).	Appraisal
CHO 8	1599	Our Lady of Lourdes Hospital	Psychiatry of Later Life Unit (POLL): Proposed 10 bed extension. Feasibility Study March 2021.	Appraisal
CHO 8	669a	St. Fintan's, Laois	Refurbishment Works for Child and Adolescent Mental Health Services Team 3 in St. Fintan's Hospital Portlaoise.	Design Feasibility
CHO 9	1466	Connolly Hospital Blanchardstown	A 20 bed Child and Adolescent Mental Health Services In-Patient Unit, Day Hospital and school.	Design Feasibility
CHO 9	1501	Cabra	Provision of a purpose built High Support Community Residence to provide accommodation for the residents of San Remo (10). Site to be arranged.	Appraisal
CHO 9	1502	Finglas	Provision of a purpose built High Support Community Residence to provide accommodation for the residents of Cherrymount, (10) 264-266 North Circular Road.	Appraisal
CHO 9	1516	Mater Misericordiae Hospital	New 55 Bed (51 No. replacement and 4 No. new) Acute Mental Health Unit, including 42 No. adult inpatient beds, 7 No. high observation beds, and 6 No. Psychiatry of Old Age beds.	Appraisal
CHO 9	1517	Swords	Provision of a purpose built High Support Community Residence to provide accommodation for the residents of Carlton House (10). Site to be arranged.	Appraisal
CHO 9	1577	Site to be confirmed	Construction of 30 bed purpose built Psychiatry of Later Life Facility in North Dublin. Includes site purchase (replacing O'Casey Rooms, St. Vincent's Fairview).	Design Feasibility
National	1572	National allocation for Anti Ligature Works	National allocation for anti ligature works	Appraisal



Appendix 2

New Projects and Projects to Progress Through Design

Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
Community Care (Capacity & Other)				
CHO 1	732	Markievicz House Sligo	Refurbishment - (Listed Building).	Appraisal
CHO 1	1631	Letterkenny	St. Cónal's Refurbishment - fabric upgrade of Block R.	Appraisal
CHO 2		Ballina	Replacement CNU at Ballina	Appraisal
CHO 2		Belmullet	Replacement CNU at Belmullet	Appraisal
CHO 4	3052	Blarney Hotel	Hotel purchase for the creation of 50 - 55 bed Older Persons Mental Health Residential Care beds and upgrade works to purchased property. Purchase Approval - Board Decision no: 211020/44.	Detailed Design
CHO 6	1339	Davitt Road, Public Health Laboratory and Public Analyst Laboratory	Development of a Public Health Laboratory and Public Analyst Laboratory: Phase 1 to progress a Development Control Plan. Feasibility study at St. Loman's Road.	Appraisal
CHO 6	1596	Royal Hospital, Donnybrook	1) Conversion of the vacant Phoenix Ward to create 4 No. Single Rooms and 2 No. Double Rooms (8 No beds) to replace 8 No. beds lost on the Oaks and Cedar Wards and the 1 No. single room each on the Oaks and Cedar wards being held vacant for End of Life and COVID-19 isolation. 2) Convert and refurbish 4 No. rooms in Oaks Ward and 4 No. Rooms in Cedar Ward to reduce five bed wards to four bed wards (i.e. 8 beds lost). 3) Refurbish 1 No. existing four bedded room in Oaks Ward and Cedar ward (i.e. 2 No. rooms total).	Appraisal
CHO 7	1605	Cherry Orchard	(Phase 1) Decommission centralised boiler and heating distribution pipes for campus heating and replace with localised heating in individual buildings using high efficiency condensing gas burner boilers. (Phase 2) Local re-piping of units to include low surface radiators in acute residential units. (Phase 3) Replace sub-mains cabling that is no longer safe or fit for purpose.	Design Feasibility
CHO 7	1629	St. Vincent's Athy	Renovation of an existing vacant 'Nightingale' ward and conversion to a Day Care Centre. Existing Day Care Centre will relocate to the refurbished area.	Appraisal
CHO 7	1630	Kilmeague Health Centre, Co. Kildare	Renovation and conversion of the vacant Kilmeague Health Centre for use as Community Daycare / Meals on Wheels operated by St. Vincent de Paul under Service Level Agreement. Facilities would include dayroom, dining facility, toilet and showering facilities, office, treatment room and kitchenette for use by approx 20 clients.	Appraisal
CHO 7	3030	Baltinglass Community Hospital	Development of six single en-suite bedrooms within the existing buildings of Baltinglass Community Hospital. The six new bedrooms will be constructed in the location of the existing Day Care Centre and this will require the construction of a new Day Care Building on the grounds of Baltinglass Community Unit to relocate the Day Care Centre.	Appraisal
Primary Care				
CHO 1	910	Sligo University Hospital	North West Hospice extension to provide 12 beds (4 No. additional), outpatient day care and Home Care Team administrative space.	Detailed Design
CHO 1	1254	Tubbercurry	Primary Care Centre to be delivered as HSE build - Ranked No. 96. Planning not submitted.	Detailed Design
CHO 1	1604	Donegal Hospice	New extension to Donegal Hospice to provide 4 No. bedrooms with family and visitor accommodation. 4 No. existing bedrooms are to be converted for administration and clinical use. Overall bed capacity will remain as existing. Funded by Donegal Hospice.	Appraisal
CHO 1	162b	Nazereth House, Sligo	Nazareth House Phase 3: External Works (2021) and Primary Care new build.	Detailed Design
CHO 2	1204	Inishbofin	The provision of a new Primary Care Centre to replace the existing inadequate facility.	Design Feasibility
CHO 3	1442	Limerick City - Roxtown Health Centre	Purchase of Roxtown Health Centre to provide additional (short term) Primary Care accommodation. Purchased building in 2018. Permanent solution - New Primary Care Centre in St. Josephs.	Design Feasibility
CHO 5	1481	St. Otterans	Development of Audiology Services and new Orthodontic development at rear Block, ground floor of vacant St. Otterans building. 1481 & 1482 combined to one project.	Detailed Design
CHO 6	1551	Baggot Street Hospital	Seed-funding capital investment in order to realise the maximum equity from the site via the provision of Design Development Works and demolition works.	Design Feasibility
CHO 7	1160	Drimnagh - Curlew Road	Primary Care Centre (originally on Public Private Partnership list) will now be delivered as HSE build - No.19 on Ranking.	Design Feasibility
CHO 7	1563	Rathmines Primary Care Centre	Site assembly by HSE for Primary Care Centre (PCC) location at Rathmines via property swap with Dublin City Council, Guilistan Terrace - 2,955 sq.m. (DCC), Emmet Road, Health Centre, Inchicore 1,785 sq.m (HSE).	Appraisal
CHO 8	880	Mountrath	Extension to Health Centre to provide additional accommodation (3 GP Practice in residence). Primary Care Centre (66) Option Appraisal to be carried out. May be sale and lease. Await stage 1.	Design Feasibility
CHO 8	1453	Tullamore Health Centre	Refurbishment of existing Health Centre to provide accommodation for Dental, Audiology and administration. Under review possible Enhanced Community Care permanent solution.	Appraisal
CHO 8	1467	Portlaoise	Adaptation of building on the St. Fintan's Campus to create Portlaoise Primary Care Centre. (National Ranking - No. 166).	Design Feasibility
CHO 8	1552	Tullamore, Midland Regional Hospital.	The provision of a new build 16 bed single en-suite Palliative Care Unit with associated ancillary accommodation and Day Services, outpatient and Community Home Care Team accommodation (Design Costs only) Voluntary contribution in doubt.	Appraisal
CHO 9	122	Finglas	Primary Care Centre including purchase of site. Ranked No. 2. Dublin City Council Site swap plus payment. (New submission after Stage 1).	Design Feasibility
CHO 9	1468	Lusk Primary Care Centre	Refurbishment, reconfiguration and extension of Lusk Primary Care Centre on existing PCC site.	Appraisal
CHO 9	1469	Kilbarrack Primary Care Centre	Refurbishment, reconfiguration and extension of Kilbarrack Primary Care Centre on existing PCC site.	Detailed Design
CHO 9	1470	Skerries	Refurbishment, reconfiguration and extension of Skerries Primary Care Centre on existing PCC site.	Design Feasibility



Appendix 2

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Hospital Group/CHO Area	Capital Reference No.	Facility	Brief Project Description	Status September 2021
National	5014	National Programme	Provision of Diagnostics in Primary Care Centres in line with the Primary Care Strategy.	Appraisal
National	5016	National Programme	Provision of additional Addiction Services Facilities.	Appraisal
Community Care (HIQA) Older Persons				
CHO1	30	Carrick On Shannon	Provision of a Community Nursing Unit of 90 beds on the existing HSE campus. Planning granted. (Includes temporary upgrade of existing unit and site purchase).	Detailed Design
CHO1	91	Letterkenny	110 Bed Community Nursing Unit and Medical Rehabilitation Unit to replace existing beds and address capacity deficit as per Service Priority List (formerly Public Private Partnership). Enabling works 2021.	Detailed Design
CHO1	1424	Ramelton CNU	HIQA Compliance - Refurbishment of 30 beds.	Appraisal
CHO1	1425	St. Joseph's, Stranorlar	HIQA Compliance - Refurbishment of 67 beds.	Appraisal
CHO1	906aq	Falcarragh CNU	Refurbishment (HIQA agreement to follow Dungloe) - 35 beds.	Detailed Design
CHO1	906as	Buncrana CNU	Refurbishment (To follow Carndonagh) - 30 beds.	Detailed Design
CHO2	906	Sacred Heart Hospital, Roscommon	New 50 Bed Replacement Unit.	Detailed Design
CHO2	906	St Annes Community Nursing Unit, Clifden	HIQA Compliance and Phase 2: New Community Nursing Unit and refurbish existing for support services.	Detailed Design
CHO2	1387	Merlin Park, Units 5 & 6 (includes inflation)	New 60 Bed Replacement Unit, (formerly Public Private Partnership). Two wards of 25 No. beds and 10 No. dementia beds.	Detailed Design
CHO3	902	St. Ita's, Newcastle West	Refurbishment and additional 12 bed extension - total 66 beds.	Construction
CHO3	1386	St. Joseph's Community Nursing Unit, Ennis	Replacement new building on green field site. Two fifty bed blocks comprising 75 No. long stay and 25 No. short stay beds.	Design Feasibility
CHO4	906n	St. Raphael's, Youghal	HIQA Compliance - New 60 bed Residential Care Centre at St. Raphael's, Youghal to replace the existing Youghal Community Hospital (38 No. beds) and Cois Abhann Welfare Home, Youghal (22 No. beds).	Design Feasibility
CHO5	1333	St. Patrick's Hospital and Our Lady's, Cashel.	HIQA - Upgrade and refurbishment /New Build 60 bed Unit. Patients moved to Our Lady's, now occupied by Primary Care.	Detailed Design
CHO5	1385	Gorey District Hospital	HIQA - Refurbishment - 19 No. beds.	Appraisal
CHO6	741	Leopardstown Park Hospital	Replacement 125 bed Community Nursing Unit, Enabling works to tender Q4 2021.	Detailed Design
CHO6	868	St Coleman's Rathdrum	Community Nursing Unit to replace existing beds as per Service Priority List.	Detailed Design
CHO7	814	St. Vincent's Athy	95 Bed Community Nursing Unit to replace existing capacity as per Service Priority List. Phase 1 will be 50 beds.	Detailed Design
CHO9	939b & 1178	Grangegorman	95 Bed Community Nursing Unit in conjunction with Mental Health to include accommodation plus carpark.	Detailed Design
National	1259a	Community Nursing Units Replacement Programme	The provision of replacement Community Nursing Units by means of Public Private Partnerships as part of the Government Capital Review	Detailed Design
Community Care (HIQA) Older Persons				
National		National	Enhanced Community Care - Stage 1 (various projects).	Appraisal